In The Matter Of: VIRGINIA RACING COMMISSION PUBLIC HEARING

> Transcript of Proceedings October 15, 2024

ORTEGA INTERNATIONAL REPORTING 6933 Commons Plaza, Suite 119 Chesterfield, VA 23832 (202) 681-5140



Min-U-Script® with Word Index

Г

1	VIRGINIA:
2	
3	
4	VIRGINIA RACING COMMISSION
5	
6	
7	PUBLIC HEARING
8	
9	
10	Tuesday, October 15, 2024
11	
12	11:00 a.m.
13	
14	
15	When heard at:
16	
17	Patrick Henry Building
18	East Reading Room
19	1111 East Broad Street
20	Richmond, Virginia 23219
21	
22	
23	
24	Reported by:
25	JUAN ORTEGA, CCR

```
1
 2
    A P P E A R A N C E S:
 3
 4
    COMMISSION MEMBERS:
 5
    Stephanie B. Nixon, Chair
6
    John F. Tanner, Jr., Vice Chair
7
    Stuart C. Siegel
8
    Bette Brand
    Gillian Gordon-Moore
9
10
11
    COMMISSION STAFF:
12
    Wagas Ahmed, Executive Secretary
13
    Kimberly C. Mackey, Director of Operations
    Ada K. Caruthers, DVM, Equine Medical
14
    Director
15
16
    ATTORNEY GENERAL'S OFFICE:
17
    Elizabeth B. Myers, Esquire
18
19
20
21
22
23
24
25
                        - 000 -
```

1			
2		INDEX	
3			PAGE
4	1	Call to Order and Roll Call	4
5	2	Opening Remarks	5
6 7	3	Approval of Minutes from the Previous Meeting of the VRC	6
8	4	New Business	8
9		a. Revocation of Virginia Gold Cup Association's Limited License	
10		b. License to Own a Satellite	
11		Facility and Offer Pari-Mutuel Wagering on Historical Horse	
12		Racing	
13 14		c. Authorization of Historical Horse Racing Terminals Pursuant to Chapters 1197 and 1248 of	
15		the Acts of Assembly of 2020	
16	5	Public Comment*	51
17	6	Adjournment	66
18			
19			
20			
21			
22			
23			
24			
25			
	L		

PROCEEDINGS 1 2 October 15, 2024 3 4 CHAIR NIXON: Good morning. I'm 5 going to go ahead and call this meeting to order. 6 7 I call this October 15th, 2024, meeting of the Virginia Racing 8 Commission to order. 9 The first item on the agenda is 10 to call the roll of the commissioners. 11 Vice Chair Tanner. 12 COMMISSIONER TANNER: Present. 13 14 CHAIR NIXON: Commissioner Brand. 15 COMMISSIONER BRAND: Present. But participating remotely because my 16 17 residence is more than 60 miles from 18 the meeting location. 19 CHAIR NIXON: Commissioner 20 Gordon-Moore. 21 COMMISSIONER GORDON-MOORE: 22 Present. CHAIR NIXON: Commissioner 23 24 Siegel. 25 COMMISSIONER SIEGEL: Present.

1	PROCEEDINGS
2	CHAIR NIXON: And myself, Chair
3	Nixon. Let the record reflect that we
4	have a quorum with all of the members
5	present physically or virtually.
б	Next on the agenda is opening
7	remarks.
8	On behalf of the Virginia Racing
9	Commission, we extend our heartfelt
10	condolences to the family, friends, and
11	loved ones of Cathy Rutherford who
12	passed away on September 28th, 2024,
13	after a brave battle with breast
14	cancer.
15	Cathy was an integral part of the
16	racing community not only as a skilled
17	horseman but also as a dedicated USTA
18	Paddock Judge at Shenandoah Downs and
19	Oak Grove. Her commitment, passion,
20	and kindness left an indelible mark on
21	all who had the privilege of working
22	with her.
23	Secondly, Rhonda, would you like
24	to stand up?
25	We'd also like to take a moment

PROCEEDINGS 1 2 to recognize Rhonda Davis, our director of Pari-Mutuel Licensing --3 Pari-Mutuels and Licensing who has been 4 5 an invaluable part of the Virginia Racing Commission for the past seven 6 7 years. Rhonda's dedication, guidance, 8 9 and support have made a lasting impact on both our team and the industry. 10 She 11 will be with us through the end of the 12 month before moving on to her next 13 adventure and while we will miss her, 14 we wish her nothing but the best in her 15 future endeavors. Thank you, Rhonda, for all that 16 you have done at the VRC. 17 18 MS. DAVIS: Thank you. 19 (Applause.) 20 CHAIR NIXON: Next on the agenda 21 is the approval of the minutes from the 22 previous meeting of the VRC. I would like to entertain a 23 24 motion to approve the proposed minutes 25 of the September 12th, 2024, Virginia

1	PROCEEDINGS
2	Racing Commission meeting.
3	Is there a motion from The
4	Commission?
5	COMMISSIONER TANNER: So moved.
б	COMMISSIONER GORDON-MOORE: I
7	moved.
8	CHAIR NIXON: Is there a second
9	from The Commission?
10	COMMISSIONER SIEGEL: Second.
11	CHAIR NIXON: Executive Secretary
12	Ahmed is assigned the floor.
13	MR. AHMED: Thank you,
14	Madam Chair.
15	In front of you are the minutes
16	from the September 12th, 2024, meeting
17	of the VRC. The only change in the
18	format is that they're a little bit
19	more detailed just so we can reference
20	them and not go back to the 100-page
21	transcripts that we've done. So other
22	than that, the staff recommends
23	approval of these minutes.
24	CHAIR NIXON: Thank you.
25	Are there any additions or

1	PROCEEDINGS
2	corrections from The Commission?
3	All commissioners in favor of
4	approving the proposed minutes of the
5	September 12th, 2024, Virginia Racing
б	Commission meeting as presented please
7	indicate by responding yes.
8	
9	NOTE: Commissioners respond yes.
10	
11	CHAIR NIXON: All commissioners
12	opposed please indicate by responding
13	no.
14	Motion carried. Minutes approved
15	as presented.
16	Next on the agenda is our new
17	business. We will start with the
18	revocation of Virginia Gold Cup's
19	associated Association's limited
20	license. I would like to entertain a
21	motion to address the revocation of
22	Virginia Gold Cup Association's limited
23	license.
24	Is there a motion from The
25	Commission?

1	PROCEEDINGS
2	COMMISSIONER SIEGEL: So moved.
3	CHAIR NIXON: Is there a second
4	from The Commission?
5	COMMISSIONER TANNER: Second.
б	CHAIR NIXON: Executive Secretary
7	Ahmed is assigned the floor.
8	MR. AHMED: Thank you, Madam
9	Chair.
10	Members of The Commission, the
11	Virginia Racing Commission granted the
12	Virginia Gold Cup Association a limited
13	license for 2024 back in February of
14	this year allowing them to hold races
15	on May 4th, and October 20 26 at the
16	Great Meadow Events Center.
17	The spring race took place
18	successfully on May 4th. However, in
19	mid-September, The National
20	Steeplechase Association reviewed this
21	race course and determined it was
22	unsuitable for the October 26th event.
23	The VGCA communicated this to The
24	Commission and issued a press release
25	announcing the cancellation of the race

PROCEEDINGS 1 2 meeting. They then submitted a formal 3 letter stating that they will not be 4 5 able to conduct parimutuel races as required under their license. This 6 places us in a situation where the VRC 7 8 must consider the obligations tied to 9 that license. Under Virginia code, The Commission has the authority to revoke 10 a license if the conditions under which 11 it was granted can no longer be met. 12 13 And in this case, the VGCA's inability 14 to host races at the approved venue 15 falls under those conditions. Given that there's no feasible 16 corrective action within the timeframe, 17 staff is recommending the revocation of 18 the 2024 license. It's important to 19 note that this recommendation is based 20 21 solely on VGCA's failure to meet its 2.2 obligations for 2024. Any future 23 applications or suitability to withhold 24 races in 2025 will be evaluated 25 separately and independently from this

PROCEEDINGS 1 2 decision. I believe Jeb Hannum is here as 3 4 well if there's any questions but it's 5 a pretty straightforward item here. CHAIR NIXON: Any questions? 6 All the commissioners in favor of 7 8 revoking Virginia Gold Cup Association's limited license for 2024 9 please indicate by responding yes. 10 11 COMMISSIONER TANNER: Yes. COMMISSIONER BRAND: 12 Yes. COMMISSIONER GORDON-MOORE: 13 Yes. CHAIR NIXON: All commissioners 14 15 opposed please indicate by responding 16 no. 17 Motion carried. Thank you. Next under new business is the 18 19 license to own a satellite facility and all for parimutuel wagering on 20 historical horse racing -- historical 21 22 horse racing. I would like to entertain a 23 24 motion to address Colonial Downs 25 Group's, LLC application to own a

PROCEEDINGS 1 2 satellite facility and offer a 3 parimutuel wagering on historical horse racing. 4 Is there a motion from The 5 Commission? 6 7 COMMISSIONER BRAND: So moved. 8 COMMISSIONER GORDON-MOORE: 9 Second. CHAIR NIXON: Is there a 10 second from The Commission? 11 12 Oh, okay, thank you. 13 Executive Secretary Ahmed and 14 representatives from Colonial Downs 15 Group, LLC are assigned the floor. 16 MR. AHMED: Thank you, Madam Chair. 17 This is the exciting one. 18 This 19 memo relates to the application submitted by Colonial Downs Group, LLC 20 over the summer for a license to own 21 22 and operate a satellite wagering 23 facility at The Rose in Dumfries, Virginia. 24 25 Additionally, they seek approval

1	PROCEEDINGS
2	to conduct parimutuel waging on
3	historical horse racing at this
4	facility. Since receiving the
5	application, VRC staff along with
б	several commissioners, I've conducted a
7	thorough review of the application and
8	the submissions.
9	This included input from the
10	director of licensing in Pari-Mutuels,
11	the compliance officer, the HHR
12	compliance specialist, and myself as
13	the executive secretary.
14	The staff's detailed review has
15	focused on ensuring that all regulatory
16	requirements as stipulated by both
17	Chapters 40 and 47 of our regulations
18	have been met.
19	Importantly, the town of Dumfries
20	had previously approved the conduct of
21	parimutuel wagering by a referendum in
22	2019 and Colonial Downs Group already
23	holds a necessary significant
24	infrastructure limited license. The
25	Rose's position to be a full-service

1	PROCEEDINGS
2	entertainment venue offering 1,650 HHR
3	terminals for historical horse racing,
4	a simulcast room, along with other
5	player services and amenities.
б	The VRC staff, after reviewing
7	all submissions, has recommended
8	approval of this request with specific
9	conditions outlined in the attached
10	report. We will also hear from the
11	from CDG representatives through their
12	presentation to address any further
13	questions by The Commission.
14	Ultimately, we're looking to The
15	Commission to side on granting the
16	license considering the staff's
17	recommendation within the report and
18	the application's compliance with all
19	required regulations.
20	And now, Bobbi Sample, who is the
21	general manager for The Rose, will be
22	presenting a slide deck.
23	MS. SAMPLE: Can I get the
24	microphone?
25	MR. AHMED: Yes, please.

1	PROCEEDINGS
2	MS. SAMPLE: Good morning.
3	CHAIR NIXON: Good morning.
4	MS. SAMPLE: So I'm Bobbi Sample.
5	I'm the general manager for The Rose
6	Gaming Resort and also for Rosie's
7	Gaming Emporium in Dumfries, Virginia.
8	So this is right along I-95 is the
9	location for The Rose.
10	It's a 175,000-square-foot gaming
11	facility. We plan on installing we
12	have already installed 1,650 games at
13	that location.
14	We will also be continuing to
15	operate at Rosie's Dumfries with 150
16	games at that location for the maximum
17	total currently allowed in the
18	regulation of 1,800 games in Dumfries,
19	Virginia. We'll have eight bars and
20	restaurants which will include 1,609
21	in in reference to the regulation
22	that allowed us to come into the game.
23	That will be our oh, it's really
24	loud. Let's stand over here.
25	We'll also have a sports bar, a

1	PROCEEDINGS
2	Playbook Sports Bar, and a food court
3	distributed by five different venues
4	including a Corner Store, a Southern
5	Spin, which features southern cuisine.
б	Mamma Mia's which will feature
7	pizza and pasta. And an R'Burger which
8	we cannot have a Rose or Rosie's
9	facility without an R'Burger, and Crab
10	Tastic which we'll focus on creole
11	seafood. So largely that is the
12	presence in our property.
13	Our OTB has an occupancy of 171
14	people. It's the largest boutique in
15	the network. Very well appointed.
16	We'll have 102 hotel rooms with 3,300
17	square feet of gaming rooms and small
18	events spaces.
19	Our parking garage is sized for
20	not only this space but also any
21	additional potential expansion in the
22	future so we built for 2,500 parking
23	spaces in our parking garage. All of
24	the parking in the property is in the
25	parking garage. There is no

PROCEEDINGS 1 2 service-level parking. I have to be patient, not one of 3 my -- not one of my strong suits. 4 5 Okay. There we go. So this is an overview of the property. Along the 6 right-hand side, you can see the 7 8 parking garage. 9 The gaming floor is in the center 10 in the red and beige and burgundy. The 11 burgundy area is actually -- was 12 originally an event space and we would 13 have had 1,150 games on the property. 14 We were concerned whether that would be 15 enough for the market and I'll go into the details of the market in a moment. 16 So back in April, we went back to 17 the town of Dumfries and got approval 18 to basically do away with that space 19 20 for now and add 500 games to the 21 project. So that's how we came to the 22 grand total of 1,650 games. All along 23 the edges are the food and beverage. 24 Our play services. Our OTB, the 25 Playbook Sports Bar, those are right

PROCEEDINGS 1 2 next to each other. So that hopefully will introduce 3 a whole new component of people to the 4 horse racing industry. And we also 5 have a promotional booth where we can 6 7 roll out all of our promotions. 8 The hotel is at the top right in kind of a greenish color. And then the 9 two gray areas are future expansion 10 that could include an additional hotel 11 12 tower, it could include entertainment 13 space, it could include a lot of things and that will all be based on what our 14 15 experience is upon our opening. 16 All right. So here are some pictures during construction of our 17 It's very large, lots of TVs. 18 OTD. As I said, right next to our Playbook 19 20 Sports Bar. So on Kentucky Derby day, 21 for example, we have windows that we 22 can open so that both sides are 23 connected together so we can really, 24 you know, highlight horse racing 25 throughout that entire area.

1	PROCEEDINGS
2	Here are some renderings of our
3	food and beverage areas. At the top is
4	the Playbook Sports Bar. Our 1609
5	Restaurant with the highlighted chef's
6	table in the exposition kitchen.
7	Down the lower left is that
8	market street food court. And lower
9	right is just another rendition of the
10	bar area with the lighting on top and
11	1609. And these are some renderings of
12	our hotel lobby, the sitting space, and
13	one of our meeting rooms. We have four
14	meeting rooms and a board room in
15	addition to a fitness center.
16	These are some renderings of the
17	hotel space. The bottom left is the
18	bottom two are our suite and then in
19	the top right is our standard guest
20	room. We'll have kings one single
21	king, double queens, and several
22	different options.
23	Okay. Our opening date, first
24	soft opening is next Wednesday the
25	23rd. We're going to do a friends and

1	PROCEEDINGS
2	family day on the 21st. That is
3	literally the friends and family of our
4	team members so that we can work out
5	all of our kinks when our players come
б	in, make sure there aren't any changes
7	that we need to make.
8	Our biggest challenge in this
9	project has been utilities. As it was
10	a landfill prior to us coming on board,
11	there were no utilities run to this
12	land at all. So we have had to bring
13	in everything to the property and as of
14	yesterday, we are on our permit
15	electric power which has been the last
16	challenge that we had to overcome.
17	As a result of that, our every
18	area has had a good opportunity to
19	train because we have been utilizing
20	Rosie's Dumfries as a training ground
21	for the new team members we are
22	bringing on board which is a luxury we
23	don't generally have in an opening.
24	The one area that's been more impacted
25	by the lack of full electric in the

PROCEEDINGS 1 2 building has been our food and beverage 3 team. So the reason we are doing this 4 5 soft opening is that we are going to open with limited food and beverage at 6 7 the beginning and then within the first 8 two to three weeks of operation, we'll 9 bring all of our food and beverage venues online so that -- so we're doing 10 11 a soft opening so that we're not 12 overwhelming the facility when we don't have all of the food -- food and 13 14 beverage amenities to offer. 15 Some of this was caused -- some of the delays was also caused by some 16 heavy rainfall that we had that created 17 a concern in one of the retaining walls 18 between us and the neighboring 19 20 neighborhoods. So those have been 21 repaired and we're actually working on 22 a long-term solution to that even 23 though that is not necessarily on our 24 property. 25 It came from next to our property

1	PROCEEDINGS
2	but we're going to work on a way to
3	make sure that we can protect our
4	retaining wall going forward. So
5	below the bottom is the overall
б	schedule with our soft opening in
7	October and then our grand opening will
8	be held in early November.
9	All right. So what are the
10	competitive advantages of the Rose
11	Gaming Resort? It's a little upscale
12	from all the Rosie's. You'll see a lot
13	of familiar brand markers when you come
14	in our facility in comparison to the
15	Rosie's.
16	But you also see it elevated a
17	bit. We have 11 HHR manufacturers,
18	more than any other HHR facility in
19	Virginia and probably pretty close to
20	more than most HHR facilities in the
21	country.
22	As I mentioned, we have a large
23	food and beverage footprint. We are
24	the only CDG property in a state with a
25	hotel and meeting space currently. Our

1	PROCEEDINGS
2	location is ideal, right next to I-95
3	and Route 1. That area in Northern
4	Virginia as we all know has a large
5	population density and per capita
б	income is is rather high. We're
7	also very close to some more mature
8	gaming markets because our our
9	location is close to Maryland and even
10	Delaware.
11	I'm being patient. You know if I
12	hit again, it's going to rise forward.
13	All right. So this is just a
14	visual representation of the population
15	density of this property and also what
16	other properties are close to us. So
17	you see MGM is only a 45-minute drive
18	from our property.
19	So that's probably where a lot of
20	business could come from that don't
21	want to make the drive that far. But
22	you can see with the dark blue,
23	everywhere north and east and some
24	south of our property gives us a very
25	good opportunity in this location.

1	PROCEEDINGS
2	Again, there we go. So this is
3	just a map to show some of our other
4	competitors in addition to MGM National
5	Harbor. Life Casino and Horseshoe
б	Casino Maryland are not very far.
7	Hollywood Charles Town is not all that
8	far either. So all of that is to our
9	north, both northwest and northeast.
10	So these are some area
11	demographics that really just show in
12	our approximate area, 1.6 million
13	people of age 21 and over that are
14	potential customers and in each of
15	these areas in the counties and the
16	cities have very healthy median
17	household incomes. So they should
18	have I'm zoning on the word that I'm
19	looking for discretionary income.
20	That's the word I'm looking for.
21	All right. This is our year 1
22	projection highlighting the tax and
23	purse money that should come from this
24	facility. Overall total all revenue
25	including food and beverage and other

Г

1	PROCEEDINGS
2	revenues of 195 million, almost
3	\$196 million and 29 million in taxes,
4	10 and a half million in purses, and
5	231,000 in simulcast taxes and fees.
6	So that handle in that first year,
7	we're expecting to be about 2.2 billion
8	and simulcast, almost 2 million.
9	So one thing that I really like
10	about this company is that we do a lot
11	of community engagement. We have our
12	Rosie's Gives Back program with every
13	facility having a commitment of what
14	they're giving back to the local area
15	and local charities.
16	We've also done a lot of
17	marketing efforts since we most of
18	this in 2024, but even some of it in
19	late 2023, we were at the
20	Prince William County Fair. The Taste
21	of NOVA last fall. We sponsored a
22	Montclair Lions poker tournament.
23	I personally participated in the
24	Polar Plunge. And I'm sorry you
25	weren't there to see it because I don't

1	PROCEEDINGS
2	know that that will happen again. I've
3	had fondly told someone else to do that
4	this year.
5	We participated in a lot of
б	events with the town of Dumfries. We
7	had a club in the Christmas parade and
8	most recently we participated in the
9	Red Sand Project with them to which
10	is very interesting, very educational,
11	and highlighted the concerns of human
12	trafficking in our area. And we have a
13	lot of team member volunteer
14	opportunities with all of our local
15	charities.
16	Security and safety are probably
17	two of the most important things to any
18	gaming facility. Within our property
19	right near our security dispatch
20	entrance of our team members is
21	Dumfries police substation. That was
22	part of the town profer with with
23	the town of Dumfries. So we will have
24	a police presence in our property.
25	We have installed the Evolv

1	PROCEEDINGS
2	weapons detection system at all of our
3	public entrances to the gaming floor.
4	We have done lots of training. We've
5	had plenty of time to do lots of
6	training with all of our team members.
7	Both Title 31, printing and money
8	laundering, responsible gaming. We
9	also took in September was responsible
10	gaming education month and we had
11	activities and partnered with the
12	Prince William County on some
13	activities for our team members.
14	Everyone in our property has
15	gotten education on human trafficking.
16	That's a require federal requirement
17	for our hotel staff but we educated all
18	of our team members on that and will on
19	an ongoing basis. They come through
20	orientation. We've had, sadly, active
21	shooter training, which is a necessity
22	in today's day and age. Alcohol
23	awareness, emergency awareness, fire
24	safety, and workplace violence.
25	Again, I need to be patient.

PROCEEDINGS 1 2 So as far as hiring, in total we will have 480 new team members. 3 We're offering highly competitive wages for 4 our area. We have about 100 of those 5 positions are in a supervisor or above 6 7 position. And in most areas, we built 8 in steps for progression and job growth for those coming in at front line 9 level. 10 11 We have partnered with the Town of Dumfries on, I believe it's nine job 12 13 fairs that we had with them. We also 14 held a job fair in Manassas Park and 15 we -- here we had one with the 16 community -- Community College of Northern Virginia. We've done 17 leadership training. We've done an 18 intensive course for opening 19 supervisors and managers. 20 21 And then once we open, we will 22 have on an ongoing basis throughout the 23 year opportunities for newly promoted 24 or newly hired supervisors and managers 25 to go through and learn, you know, how

PROCEEDINGS 1 2 to give good feedback, how to issue 3 discipline, and how to manage people. Because you promote people to those 4 5 positions because they are good at what they do but that doesn't necessarily 6 7 mean they have the knowledge of those 8 skills. So we're going to make sure that we're continually offering that to 9 10 our team. We've also done lots of 11 12 department-specific training for HHR 13 player services and security and the 14 like. We've done safety-related 15 training for everyone. Money handling, obviously, for all of our money 16 handling, cash handling positions, 17 and -- and educating them in all of our 18 regulations and our standard operating 19 20 procedures. 21 All right. And that is my 22 presentation. I'm happy to answer any 23 questions that anybody may have. 24 COMMISSIONER TANNER: IS CPR 25 training part of the emergency

PROCEEDINGS 1 2 awareness, Ms. Sample? 3 MS. SAMPLE: It was not part of that. All of our security personnel 4 5 are trained in CPR and they were also trained in the ADs that we have 6 7 throughout the property, but that is available to all of our team members 8 but not a mandatory training for all of 9 10 our team members. 11 COMMISSIONER SIEGEL: So will the 12 entire property open simultaneously in 13 November, the hotel? 14 MS. SAMPLE: Yes, other than, you know, a limited amount of our food and 15 16 beverage outlets being open, when we open next week, the hotel and the whole 17 property will open at the same time. 18 19 COMMISSIONER SIEGEL: Τn 20 November, will the grand opening have 21 everything running then? 22 MS. SAMPLE: Everything will be 23 running by the grand opening, yes. 24 COMMISSIONER SIEGEL: Including 25 all of the restaurants?

PROCEEDINGS 1 2 MS. SAMPLE: Including all of the 3 food and beverage areas. 4 COMMISSIONER SIEGEL: Another 5 question. You mentioned that this is the first hotel that Churchill has ran 6 7 in Virginia. Do you have other hotels 8 in other states? 9 MS. SAMPLE: Oh, they have many 10 hotels in many other states and we 11 definitely --12 COMMISSIONER SIEGEL: It's been 13 running --14 MS. SAMPLE: -- utilize that 15 knowledge. 16 COMMISSIONER SIEGEL: And having a hotel leased to one of the major 17 18 flags, under The Rose name, you're running it yourselves? 19 20 MS. SAMPLE: We're running it 21 ourselves, yes. And that's what 22 Churchill typically does. 23 COMMISSIONER GORDON-MOORE: In 24 your in-house advertising or signage, 25 is there any reference that HHR

1	PROCEEDINGS
2	actually says "Historical horse
3	racing"?
4	Is there any connection to the
5	horse?
6	MS. SAMPLE: We're still putting
7	up all of our internal signage, so I
8	can't state absolute sure that we have
9	that in place. But I do know from all
10	of our employee manuals, that is
11	referenced and I also talk about it to
12	each orientation group about exactly
13	what a historical horse racing machine
14	is versus a traditional slot machine
15	and what those differences are, what
16	parimutuel wagering is. So we do offer
17	that to all of our team members.
18	COMMISSIONER SIEGEL: I think
19	it's important to distinguish between a
20	slot machine and HHR even though to
21	most folks they look alike and smell
22	alike, it's more or less the same
23	operating system. But I think to her
24	point, I think in Virginia at least
25	it's important people understand that

1	PROCEEDINGS
2	it's parimutuel.
3	MS. SAMPLE: Yes. Agreed.
4	COMMISSIONER GORDON-MOORE:
5	Sometimes I've taken people into the
б	racing machine rooms and they said,
7	"Well, where is the horse?"
8	"This is historical horse
9	racing." There are no horses. There's
10	very little reference to it and it just
11	seems like an easy advertising fix that
12	some smart person in media marketing
13	could put something up to tie the two
14	together rather than this is a slot
15	machine, this is an HHR machine,
16	although they look alike, they have to
17	be different.
18	And I'd just like to see more
19	reference to actual horses and horse
20	racing because that's what promotes all
21	of this.
22	MS. SAMPLE: Understood. And I
23	can definitely take that back to our
24	marketing team to try and make sure
25	that we have more signage

1	PROCEEDINGS
2	COMMISSIONER GORDON-MOORE: Thank
3	you.
4	MS. SAMPLE: that advertises
5	that.
6	MR. AHMED: Just going along
7	those lines and just to add to those
8	comments. I agree. Unfortunately,
9	what you see is 99 percent of the
10	population playing these games, they
11	are at the end of the day playing a
12	competitive product to slots. But
13	where it does come up is when there's
14	patron disputes and somebody questions,
15	"Hey, I didn't get paid out the right
16	amount."
17	And the way that those are
18	handled in a Class 3, Class 2 gaming
19	environment is very different from how
20	it's done in HHR because what a
21	horse historical horse racing and
22	this is for the general public, too.
23	For historical horse racing, we have to
24	look at it to make sure that the actual
25	database of races contains correct

PROCEEDINGS 1 2 races and things like that. So, you know, it's -- whenever a 3 patron complains and in Kentucky we 4 5 used to have this all the time, I'm fairly new in Virginia so I'm sure 6 7 we're going to have that here as well. 8 But that education almost always takes 9 place when the regulator gets complaints from the patron and things 10 like that and we're able to communicate 11 with them what's actually happening and 12 13 stuff. But I wholeheartedly agree with 14 your comments on that. 15 CHAIR NIXON: Commissioner Brand, 16 do you have any questions? Yes, I do, 17 COMMISSIONER BRAND: thank you, Chairman, or Chairwoman. 18 I was curious about the community 19 20 involvement. I know you listed things 21 that you've done in the past but are 22 your plans -- do you already have some commitments to do similar things in the 23 24 future? What are they? 25 Or are you going to be even

PROCEEDINGS 1 2 ramping it up since it's a much larger 3 organization? MS. SAMPLE: Yes, most of the 4 5 things I've listed -- we did not just do this last year but the Rosie's 6 7 Dumfries facility has been involved with the Town of Dumfries doing these 8 things for all of the years that 9 10 they've been operating. 11 We are going to ramp up a lot of these efforts. All of our time has 12 13 been taken up quite a bit in the 14 construction and the preparations. We 15 are going to continue with Rosie's Gives Back. We are going to 16 continue supporting all of those town 17 18 events. 19 We are putting together a committee to ensure that all of our 20 21 team members have many different 22 opportunities at different local 23 organizations that they can volunteer 24 their time with so that everyone has an 25 organization they can find that's

PROCEEDINGS 1 2 meaningful to them. So we are definitely going to 3 continue what we've been doing and also 4 increase that for the local area. 5 COMMISSIONER BRAND: 6 Thank you. 7 COMMISSIONER SIEGEL: Based on 8 your projections, those numbers make this project pretty profitable. 9 And that's fine. But I would think that 10 Rosie's Gives Back has the numbers 11 connected to it. 12 13 But to the commissioner's point, I think that those numbers are -- grow 14 15 as the profit grows, does that mean the community needs it, is entitled to it? 16 17 MS. SAMPLE: Agreed. 18 CHAIR NIXON: I have one quick I know you had mentioned the 19 question. 20 ongoing -- ongoing struggle a little 21 bit with the retaining wall. Do you 22 foresee any other issues arising before 23 opening in November? 24 MS. SAMPLE: I almost hate to say 25 no because the -- you know, whenever I

1	PROCEEDINGS
2	thought before everything is fine and
3	we had some little things come up here
4	and there.
5	We're down really to just paving
б	and landscaping on the outside of the
7	facility. We have all of our utilities
8	and those have really been a headache.
9	We know what caused the issue with the
10	retaining wall and not only did we fix
11	that issue but we reinforced that wall
12	so that while we are determining a
13	long-term fix, we shouldn't have that
14	issue again.
15	So I don't, at this point,
16	foresee anything that could happen that
17	would derail our opening date.
18	CHAIR NIXON: Are you able to
19	give us a more precise date for opening
20	in November?
21	MS. SAMPLE: Until we just got
22	the final the full power to our
23	property yesterday. So the only reason
24	I can't give you an exact date right
25	now is that I want my food and beverage

1	PROCEEDINGS
2	team to make sure that they are fully
3	prepared for that opening and make sure
4	every outlet is not only open but it's
5	also providing the best product that
б	they can.
7	So I anticipate we'll be ready
8	for that by November 7th but if we're
9	getting close to that date and there's
10	not been a comfortable place, then it
11	may end up being November 14th. But
12	I'm fairly comfortable that
13	November 7th will be the date.
14	CHAIR NIXON: Thank you.
15	MS. SAMPLE: You're welcome.
16	CHAIR NIXON: Any other
17	questions, Commissioners?
18	Mr. Ahmed, do you have a comment?
19	All right.
20	MS. SAMPLE: Thank you.
21	CHAIR NIXON: Thank you.
22	All commissioners in favor of
23	approving Colonial Downs Group, LLC's
24	application to own a satellite facility
25	and offer a parimutuel wagering on

1	PROCEEDINGS
2	historical horse racing as submitted
3	
	and presented please indicate by
4	responding yes.
5	COMMISSIONER SIEGEL: Yes.
6	COMMISSIONER GORDON-MOORE: Yes.
7	COMMISSIONER TANNER: Yes.
8	CHAIR NIXON: All commissioners
9	opposed please indicate by responding
10	no.
11	Motion carried.
12	Congratulations.
13	Next on the agenda is the
14	authorization of historical horse
15	racing terminals pursuant to Chapters
16	1197 and 1248 of the Acts of Assembly
17	of 2020.
18	I would entertain a motion to
19	address the authorization of historical
20	horse racing terminals pursuant to
21	enabling legislation in the 2020 Acts
22	of the Assembly.
23	Is there a motion from The
24	Commission?
25	COMMISSIONER SIEGEL: So moved.

1	PROCEEDINGS
2	CHAIR NIXON: Is there second?
3	COMMISSIONER TANNER: Second.
4	COMMISSIONER BRAND: Second.
5	CHAIR NIXON: Executive Secretary
6	Ahmed and Assistant Attorney General
7	Myers are assigned the floor.
8	MR. AHMED: Thank you, Madam
9	Chair.
10	Commissioners, for this item
11	we'll be addressing Colonial Downs'
12	current status regarding the authorized
13	HHR terminals and the tax implications
14	as they approach the 3,000 terminal
15	threshold.
16	As you all know, back in 2020,
17	the Code of Virginia was amended to
18	increase the authorized number of HHR
19	terminals from 3,000 to 5,000. With
20	this increase, a tier tax structure was
21	introduced. The handle from the first
22	3,000 terminals were taxed at
23	1.25 percent and the newly authorized
24	2,000 terminal handle at a higher rate
25	of 1.6 percent.

1	PROCEEDINGS
2	So far, Colonial Downs in its
3	satellite wagering facility has
4	maintained fewer than 3,000 terminals
5	deployed but it's expected that this
б	number will soon exceed the threshold
7	based off of today's approval of The
8	Rose.
9	As we approach the deployment of
10	over 3,000 terminals, The Commission is
11	faced with deciding on a tax
12	calculation method that is absent from
13	the statutes. This decision needs to
14	align both with the statutory
15	requirements as well as the legislative
16	intent of the Acts of the Assembly in
17	2020.
18	So we considered many options and
19	this has been an ongoing conversation
20	amongst stakeholders. But in the end,
21	there were two options that came up.
22	And the first one is a
23	terminal-specific taxation which would
24	involve assigning each terminal a
25	unique tax ID and tracking wagers per

PROCEEDINGS 1 2 terminal. And as that terminal moves, it 3 would require subtract the wagers with 4 However, this would 5 those terminals. create -- this would be 6 7 administratively burdensome and could lead to fluctuations in tax revenue as 8 terminals are regularly moved or 9 serviced and taken offline. 10 11 The second option was a 12 proportional taxation based off of the 13 numbers -- number of terminals deployed which calculates a tax based on the 14 15 ratio of terminals deployed in each tier. For example, if the 1,452 16 terminals after the approval of The 17 Rose today, those would be the 18 terminals that exceed the 3,000 19 terminal threshold, that would be 33 20 21 percent of the total handle across 22 Virginia that would be taxed at 1.6 23 percent, and 67 percent of the handle 24 would be taxed at 1.25 percent. 25 As Colonial Downs prepares to

1	PROCEEDINGS
2	deploy, and once they are approved by
3	The Commission, the full 5,000
4	terminals over the next few months, we
5	will eventually have 60 percent of the
б	handle taxed at 1.25 percent and 40
7	percent taxed at 1.6 percent and that's
8	the ideal split of the 3,000 and 2,000
9	terminals that were approved in the
10	legislation.
11	So after careful consideration,
12	the VRC staff as well as the attorney
13	general's office, we'd recommend option
14	two, the proportional proportional
15	approach. This method is more
16	practical and aligns with the intent of
17	the 2020 statutory amendments and
18	reduces the complexity of tracking
19	individual terminals. It's
20	transparent, simple, and it prevents
21	potential manipulation of the system to
22	minimize any tax revenues.
23	So in terms of next steps, the
24	Virginia the VRC staff has proposed
25	that The Commission, one, approve the

1	PROCEEDINGS
2	proportional tax methods for the HHR
3	terminals, two, delegate authority to
4	the executive secretary to approve
5	maximum per location limits which is
б	different than the amount of terminals
7	that are deployed.
8	Maximum per location is is
9	outlined in the table here in that memo
10	and it's basically a permission by The
11	Commission. It will be within the
12	statutory limits for each location
13	subject to locality limits and things
14	like that. But it also doesn't mean
15	that they're going to if they're
16	authorized for, let's say, 1,200
17	terminals in Richmond, they're not
18	going to be required to deploy those
19	1,200 at any given time.
20	So that deployment will be a
21	separate approval that comes from The
22	Commission. And in delegating this
23	authority, the outline the option
24	there is the option for The Commission
25	to rescind those approvals if needed.

1	PROCEEDINGS
2	So any approval that the staff gives,
3	The Commission has the ability to come
4	back and rescind that.
5	Then the third recommendation is
6	that there's going to be a method that
7	ensures that terminal counts used for
8	tax calculation, so the sliding tax
9	scale there, do not decrease unless
10	it's due to approved reasons like
11	repairs or force majeure and beyond
12	that, they have to be impactful to the
13	tune of 30 days or more.
14	So this is at the end of the
15	day, we want to make sure that this
16	is we want to align with the intent
17	of the legislation that was passed.
18	And it's, you know, it's a unique set
19	of statutes that were put in front of
20	us and we believe that the intent was
21	to keep it at 60, 40 percent and not to
22	go up and down. Not to go to
23	80 percent and 20 percent handle.
24	So we believe that by having
25	this this condition in there, if due

1	PROCEEDINGS
2	to an act of God, there's a hurricane
3	that shuts down a location for more
4	than 30 days, it will come to us and
5	we'll approve that and it'll reset the
6	scale. So based off of that, the staff
7	recommends approval.
8	CHAIR NIXON: Commissioner
9	Siegel, do you have any questions?
10	COMMISSIONER SIEGEL: I'm sure
11	I'm not the only one in the room that
12	doesn't fully understand but I do trust
13	in our executive secretary and our
14	attorney attorney general's office.
15	They've done a lot of work on this and
16	I feel confident that it's the right
17	way for us to go.
18	COMMISSIONER TANNER: I agree
19	that I think the intent was to provide
20	a consistent taxing structure. The
21	question around the procedure for
22	either rescinding approval for a
23	certain number of machines, I gather if
24	it's the operator's choice, they would
25	simply apply to us, correct?

1	PROCEEDINGS
2	MR. AHMED: Yes, so the method
3	would be they typically send us a
4	floor change request and it's got
5	it'll vary from removing two terminals
6	or adding two terminals to hundreds of
7	terminals.
8	COMMISSIONER TANNER: Which is
9	essentially what we have in place.
10	MR. AHMED: Correct. Yeah. Yes.
11	And this just this makes sure
12	that I noticed that and I
13	referenced this in the minutes earlier,
14	this method hasn't been put in front of
15	The Commission before about the actual
16	approvals. And I think it's important
17	just because it's not outlined in the
18	regulations to actually delegate that
19	authority to the executive secretary.
20	It's very normal to do that.
21	It's a day-to-day administrative item.
22	But it allows there to be a chain of
23	custody there and the commissioners
24	reserve the right to always revoke
25	that. So that's very important for,

1	PROCEEDINGS
2	you know, regulatory bodies to have
3	that safety mechanism there.
4	COMMISSIONER TANNER: Thank you.
5	You answered the question behind the
6	question.
7	COMMISSIONER SIEGEL: I think the
8	important thing for us in discussing
9	with our executive secretary is not to
10	allow Churchill to have a slow-moving
11	location and decide to shut down 100
12	terminals because they're not needed.
13	That would be contrary to what we're
14	trying to accomplish here. So I think
15	this this particular choice
16	eliminates that possibility.
17	CHAIR NIXON: Commissioner Brand,
18	any comments or questions?
19	COMMISSIONER BRAND: No, thank
20	you. But I will say though that I
21	really appreciate all the hard work
22	that was done on this and it has been
23	studied and considered, all of the
24	unintended consequences, and I agree
25	that this is the best solution.

1	PROCEEDINGS
2	CHAIR NIXON: Thank you.
3	MR. AHMED: And I just want to
4	say thank you to Liz Myers as well as
5	Deputy Secretary Travis Rickman. I
6	don't know if he's in the crowd right
7	now but certainly has helped aligning
8	all the parties, the governor's office,
9	attorney general, and everybody was
10	very important. And Churchill Downs
11	and the and the they they also
12	are on the same page with this and I
13	think this is this is something that
14	everybody agrees on. So very very good
15	for the industry.
16	CHAIR NIXON: Well, thank you for
17	all of the hard work. It's
18	appreciated.
19	All commissioners in favor of
20	approving the recommendations presented
21	by the staff and outlined under item C
22	as they related to the authorization of
23	historical horse racing terminals
24	please indicate by responding yes.
25	COMMISSIONER TANNER: Yes.

1	PROCEEDINGS
2	COMMISSIONER SIEGEL: Yes.
3	COMMISSIONER BRAND: Yes.
4	CHAIR NIXON: All commissioners
5	opposed please indicate by responding
6	no.
7	Motion carried. Thank you.
8	Last thing on the agenda is
9	public comment.
10	The Commission will now open the
11	floor for comments from the public.
12	Comments are limited to three minutes
13	each and I'll instruct the executive
14	secretary to keep track of this.
15	While The Commission may
16	sometimes address issues raised in the
17	public comment section, we cannot
18	respond to each and every
19	comment/question during this period.
20	Feedback and input and input from
21	the public is invaluable to The
22	Commission and each public comment will
23	be recorded into the public record of
24	this meeting.
25	A draft of that record will be

PROCEEDINGS 1 2 available within 10 business days of the meeting's conclusion. And I 3 believe there is a mic. 4 5 Yes. Go right ahead. 6 MR. HANNUM: Thank you, Commissioners. 7 Two comments about the 8 presentation of The Rose. First thing 9 10 is, obviously, very exciting that it's 11 going to be opening and it looks like 12 it's going to be a fabulous facility. 13 In the spirit of being positive, I just 14 feel that the OTB area probably 15 presents an opportunity for some 16 enhanced marketing. The sports bar and other aspects 17 of the facility look like they have a 18 lot of pop to them. The OTB looked 19 20 like, again, there's some opportunity 21 to perhaps set up. I think if we want 22 to encourage people to come out to the 23 races, we need to promote racing and we 24 need to promote the horses and so what 25 better place to do that than the OTB.

1	PROCEEDINGS
2	So I would encourage the
3	Churchill staff to think about perhaps
4	naming the room after one of the great
5	Virginia racehorses that we've had over
6	the years and perhaps have some
7	pictures of horses and maybe even some
8	win pictures in the room. So I just
9	think there's a lot of opportunity for
10	that just based on the one picture that
11	I saw. So thank you for taking that
12	into consideration.
13	The second thing which I think
14	it's a little bit more important is
15	that with the delayed opening of The
16	Rose which I know has been very
17	frustrating for Churchill Downs as much
18	as it has been for all of us, you know,
19	it has put a very significant amount of
20	pressure on the revenues that we are
21	going to have for horses going forward.
22	So I just want to be very clear about
23	that. I just want The Commission to
24	understand that. So what I'm hearing
25	is November 7th which let's hope it

1	PROCEEDINGS
2	is the 7th if not earlier, but that
3	means, you know, we're looking at three
4	weeks of November versus a month.
5	So our financials when we started
б	the year were based on a September 1st
7	opening and then they revised October
8	1st and now we're looking at, you know,
9	three weeks of November. So, you know,
10	we know we are going to have a problem
11	going forward so I just want The
12	Commission to be aware of that.
13	Just so the commissioners
14	understand how we've done things with
15	the VEA since the HHR machines started,
16	we would have a full year of revenue
17	collection from the from the HHR
18	machines and then that money would be
19	used for the purses for the next year.
20	So for 2025, in order to pay
21	purses and pay for the special dates in
22	March, you know, we're going to be
23	drawing on 2025 funds for 2025 purses.
24	Which is fine, there's nothing wrong
25	with that, but it just means that it's

1	PROCEEDINGS
2	cutting in half the amount of revenue
3	we're going to have for 2026 and 2027.
4	So, you know, I just wanted
5	everyone to be aware that this is a
б	looming problem and it's a big problem.
7	So if there's going to be any more of a
8	delay to the opening of The Rose,
9	that's going to be something that all
10	parties are going to have a serious
11	conversation about because it will
12	leave us with very diminished funds
13	going forward.
14	CHAIR NIXON: Thank you.
15	Any other public comment?
16	MS. EASTER: Just to speak to
17	your concern about about their
18	community giving. Unless the
19	MR. AHMED: Could you speak into
20	the mic?
21	MS. EASTER: Sure.
22	MR. AHMED: Because we have a
23	commissioner online.
24	MS. EASTER: Debbie Easter,
25	president of Virginia Equine Alliance.

Г

1	PROCEEDINGS
2	I just wanted to further back up.
3	If the plan is still the same, and I'm
4	not sure all of us realize that as far
5	as community giving, if Churchill still
б	has the same plan as they did with the
7	Peninsula Pacific that the community is
8	getting a lot of benefit from them
9	shutting down this dump and the money
10	that the community would have had to
11	to spend itself to cap this on and
12	maybe I don't know if there's still
13	plans for the future for athletic
14	fields and those kind of things.
15	But those are things I think that
16	we probably out there are a lot better
17	than around the state. Those are
18	things we ought to market also because
19	that was going to be a huge cost to the
20	community and it was happening in about
21	ten years unless things have changed.
22	One other question I had, is The
23	Rose unique as far as an HHR facility,
24	one big facility and with a hotel in
25	this country?

PROCEEDINGS 1 2 I mean, I know it's very similar to a casino, but is there anyplace else 3 in the country that has this kind of 4 5 facility with just HHR machines? MS. SAMPLE: Yes. Churchill 6 7 Downs. MS. EASTER: Yeah. With a hotel 8 and all that? 9 I didn't -- I didn't know. 10 And 11 maybe you'll tell everybody how successful those have been. 12 13 MS. SAMPLE: So, yes. So 14 Churchill Downs has done this before. 15 So Derby City Gaming in Kentucky has a 16 hotel and a purely HHR facility. Derby City downtown has a hotel and purely 17 gaming facility. 18 Oak Grove has actually built a 19 standard dirt track and has a hotel and 20 21 an amphitheater and everything in the 22 HHR facility. So while Peninsula Pacific Entertainment is the 23 one that supported this plan, Churchill 24 25 Downs has the expertise to really pull

PROCEEDINGS 1 2 this over the finish line and do it well. 3 And I do want to -- and thank 4 5 vou. I focused so much of the gaming portion of this project, I did not 6 7 highlight anything about our -- so the 8 construction landfill has been capped. We hydro-seeded a number of times so 9 10 that should start taking root. 11 And some point in time in the 12 near future, there will be a park on 13 top of the landfill. It's about 7 14 acres that will be -- that will be used 15 for a park, for children, a dog park, and there will be space for either a 16 regulation soccer field or a multiple 17 use soccer field that will -- we will 18 be doing and paying for all of the 19 20 environmental testing and things that 21 need to be done in a situation like 22 this. 23 But the town of Dumfries will be 24 utilizing that space for the town 25 residents and I think there's also

PROCEEDINGS 1 2 going to be some walking trails along there as well. And then in ten years 3 4 when the landfill is fully capped, all 5 of the environmental testing and requirements are done, that will be 6 7 given to the Town of Dumfries. 8 So -- so, yes, this is a significant investment and the totality 9 of this project is nearly half a 10 billion dollars. So we have made a 11 12 very large investment in this facility and in the Town of Dumfries. 13 14 COMMISSIONER TANNER: I have a 15 question. CHAIR NIXON: Go ahead. 16 COMMISSIONER TANNER: Is there 17 going to be pickleball? 18 19 COMMISSIONER BRAND: That was my 20 question, too. 21 COMMISSIONER TANNER: How 22 conservative are your financial 23 estimates for top line for the coming 24 year? 25 The first year MS. SAMPLE:

1	PROCEEDINGS
2	there's a ramp up. You know, as as
3	people get to know that we are there
4	and they come and try our facility.
5	You know, it should come to maturity
б	typically by about year three from what
7	we see in other facilities. It could
8	ramp up more quickly than that. So
9	time will tell whether they're
10	conservative or not.
11	I don't think they're it's not
12	a low ball. But considering, you know,
13	around the mutual market around us and
14	certainly by the number of phone calls
15	that we get at Rosie's Dumfries on a
16	daily and hourly basis about when The
17	Rose is open, I think there's certainly
18	excitement in the area about it coming.
19	So it could ramp up faster than that.
20	COMMISSIONER TANNER: Thank you.
21	COMMISSIONER SIEGEL: Just a
22	follow-up to Debbie's point and my
23	question earlier. That community
24	outreach. It seems to be the only
25	number or item on the budget that

1	PROCEEDINGS
2	doesn't have a number and I think in
3	the future, I think we'd like to see
4	how much that community outreach, how
5	much of that actually happens and what
6	those numbers look like. I think it
7	would be nice to have some association,
8	even a small percentage that can be
9	tied to that. I don't know if that's
10	all and counted there.
11	MS. SAMPLE: Duly noted. I can
12	tell you that Rosie's Dumfries has an
13	annual giving for Rosie's Gives Back of
14	\$100,000 to the local community. In
15	fact, I just the resolution going
16	out soon about the \$23,000 that we
17	donated in the third quarter of this
18	year.
19	COMMISSIONER SIEGEL: Great.
20	CHAIR NIXON: Thank you.
21	And I believe there's another
22	young gentleman there that would like
23	to comment.
24	DR. ALLISON: Madam Chair,
25	Commissioner members, Gold Cup wants to

PROCEEDINGS 1 2 apologize for all the chaos surrounding 3 our regions. And we wanted the commissioners to know that we tried 4 5 everything we could to help them solve their problems. But they were 6 7 rejected. But we want to reassure The 8 Commission that this will never happen 9 again. So we thank you for your consideration. 10 11 COMMISSIONER SIEGEL: Have you 12 reached an agreement with them just yet 13 for next year? 14 DR. ALLISON: Yes. 15 COMMISSIONER SIEGEL: So you 16 expect to be up and running back at Great Meadow next year? 17 DR. ALLISON: Yes. 18 CHAIR NIXON: That's good news. 19 20 Thank you. 21 Mr. Berman. 22 MR. BERMAN: Yes, ma'am. 23 I want to talk about the public 24 comment period. As some of you know, 25 I've been attending these Racing

1	PROCEEDINGS
2	Commission meetings since 1999. I can
3	probably name all the meetings I've
4	ever missed with one hand.
5	For the first 15 or 16 years, I
6	constantly complained that the public
7	comment period was at the end of
8	meetings. And it was after all the
9	votes had been taken. And to a certain
10	extent, it's useless to get up and
11	offer our opinion about some of the
12	agenda items.
13	I guess it was about seven or
14	eight years ago, Sarge Reynolds
15	recognized that that was true and he
16	moved the public comment period from
17	the end of the meetings to the
18	beginning of the meetings which would
19	give you an opportunity to express your
20	opinion and then hopefully have it
21	considered before you voted.
22	I heard you say that public
23	comment was important in this
24	Commission and I'd like to request that
25	the public comment be changed back to

1	PROCEEDINGS
2	the beginning of the meetings so that
3	the public would have an opportunity to
4	offer some meaningful, you know,
5	opinions about what was on the agenda.
б	As it is now, what's the use
7	after you've already voted for a member
8	of the public to stand up here and
9	voice their opinion about the agenda
10	items?
11	So that's that's what I'd like
12	for you to consider, to restore the
13	public comment to the beginning of the
14	meetings instead of the end.
15	And the only reason that I could
16	imagine that you would want to have the
17	public comment at the end of the
18	meeting instead of the beginning would
19	be would be to stifle public comment
20	and render it useless. So I'd just
21	like you to take that into
22	consideration in the future.
23	CHAIR NIXON: Thank you. I
24	appreciate that and we will definitely
25	take that under consideration. Thank

PROCEEDINGS 1 2 you, Mr. Berman. 3 One more. 4 MR. HANNUM: So, Madam Chair and 5 Commissioners, I just wanted to clarify one point of Dr. Allison's. So the 6 7 Virginia Gold Cup Association and Great 8 Meadow are having discussions right now about a deal agreement but a formal 9 agreement has not yet been reached but 10 11 that's obviously the goal is for a new contract to be drafted as soon as 12 13 possible and to get the Gold Cup back 14 to Great Meadow. So that's the process 15 that is going on right now. 16 CHAIR NIXON: Thank you for that clarification. 17 18 MR. HANNUM: Yes. 19 CHAIR NIXON: Any others for the 20 public comment? 21 Before we adjourn the meeting, 22 are there any other comments from my fellow commissioners? 23 24 COMMISSIONER TANNER: I have a 25 couple.

PROCEEDINGS 1 2 First of all, good luck to you in the future. I wish you well. 3 4 Dr. Allison, I appreciate the 5 apology. I want to say I'm really going to miss it being at Great Meadow 6 7 this year. I'm really looking forward to the new venue. And I think it would 8 be -- it would be nice to have the --9 that break and that change. But I do 10 11 urge you to rectify the relationship 12 with Great Meadow and let's get that 13 event back to being a landmark event 14 for all of Virginia. 15 CHAIR NIXON: Any other comments from the commissioners? 16 All right. That is it then. 17 18 Thank you, everyone, and meeting 19 adjourned. 20 21 HEARING CONCLUDED 22 23 24 25

CERTIFICATE 1 2 3 STATE OF VIRGINIA) 4 : ss. 5 COUNTY OF RICHMOND) I, JUAN ORTEGA, a Notary Public 6 7 within and for the State of Virginia, 8 do hereby certify: THAT SAID PROCEEDINGS is a 9 transcript of the Virginia Racing 10 11 Commission Public Hearing, when held on October 15, 2024, at 11:00 a.m. in 12 Richmond, Virginia. 13 14 I further certify this is a true 15 and accurate transcript to the best of my ability to hear and understand the 16 proceedings and other incidents of the 17 18 hearing herein as set down to the best 19 of my ability. 20 IN WITNESS WHEREOF, I have hereunto 21 set my hand this 23rd day of October 22 2024. 23 wan Ortega 24 25 JUAN ORTEGA, CCR

Transcript of Proceedings October 15, 2024

PUBLIC HEARING				October 15, 2024
	Agreed (2) 33:3;37:17	7:23;12:25;14:8;	bar (7) 15:25;16:2;	11:18;23:20;52:2
\$	agreement (3) 62:12;	17:18;42:7;43:17;	17:25;18:20;19:4,10;	11.10,23.20,32.2
Φ	65:9,10	45:21;46:2;47:7,22	52:17	С
\$100,000 (1) 61:14	agrees (1) 50:14	approvals (2) 45:25;	bars (1) 15:19	
\$196 (1) 25:3	ahead (3) 4:5;52:5;	48:16	based (9) 10:20;	calculates (1) 43:14
\$23,000 (1) 61:16	59:16	approve (4) 6:24;	18:14;37:7;42:7;	calculation (2) 42:12;
+ , (1) 01110	Ahmed (16) 7:12,13;	44:25;45:4;47:5	43:12,14;47:6;53:10;	46:8
Α	9:7,8;12:13,16;14:25;	approved (6) 8:14;	54:6	call (3) 4:5,7,11
	34:6;39:18;41:6,8;	10:14;13:20;44:2,9;	basically (2) 17:19;	calls (1) 60:14
ability (1) 46:3	48:2,10;50:3;55:19,	46:10	45:10	came (3) 17:21;
able (3) 10:5;35:11;	22 Alcohol (1) 27:22	approving (3) 8:4; 39:23;50:20	basis (3) 27:19;28:22; 60:16	21:25;42:21 can (17) 7:19;10:12;
38:18	align (2) 42:14;46:16	approximate (1) 24:12	battle (1) 5:13	14:23;17:7;18:6,22,
above (1) 28:6	aligning (1) 50:7	April (1) 17:17	beginning (5) 21:7;	23;20:4;22:3;23:22;
absent (1) 42:12	aligns (1) 44:16	area (14) 17:11;	63:18;64:2,13,18	33:23;36:23,25;39:6;
absolute (1) 32:8 accomplish (1) 49:14	alike (3) 32:21,22;	18:25;19:10;20:18,	behalf (1) 5:8	61:8,11;63:2
acres (1) 58:14	33:16	24;23:3;24:10,12;	behind (1) 49:5	cancellation (1) 9:25
across (1) 43:21	Alliance (1) 55:25	25:14;26:12;28:5;	beige (1) 17:10	cancer (1) 5:14
act (1) 47:2	ALLISON (4) 61:24;	37:5;52:14;60:18	below (1) 22:5	cap (1) 56:11
action (1) 10:17	62:14,18;66:4	areas (5) 18:10;19:3;	benefit (1) 56:8	capita (1) 23:5
active (1) 27:20	Allison's (1) 65:6	24:15;28:7;31:3	Berman (3) 62:21,22;	capped (2) 58:8;59:4
activities (2) 27:11,13	allow (1) 49:10	arising (1) 37:22	65:2	careful (1) 44:11
Acts (3) 40:16,21;	allowed (2) 15:17,22	around (4) 47:21;	best (3) 6:14;39:5; 49:25	carried (4) 8:14;
42:16	allowing (1) 9:14 allows (1) 48:22	56:17;60:13,13 aspects (1) 52:17	better (2) 52:25;56:16	11:17;40:11;51:7 case (1) 10:13
actual (3) 33:19;	almost (4) 25:2,8;	Assembly (3) 40:16,	beverage (11) 17:23;	cash (1) 29:17
34:24;48:15	35:8;37:24	22;42:16	19:3;21:2,6,9,14;	Casino (3) 24:5,6;
actually (7) 17:11; 21:21;32:2;35:12;	along (7) 13:5;14:4;	assigned (4) 7:12;9:7;	22:23;24:25;30:16;	57:3
48:18;57:19;61:5	15:8;17:6,22;34:6;	12:15;41:7	31:3;38:25	Cathy (2) 5:11,15
add (2) 17:20;34:7	59:2	assigning (1) 42:24	beyond (1) 46:11	caused (3) 21:15,16;
adding (1) 48:6	although (1) 33:16	Assistant (1) 41:6	big (2) 55:6;56:24	38:9
addition (2) 19:15;	always (2) 35:8;48:24	associated (1) 8:19	biggest (1) 20:8	CDG (2) 14:11;22:24
24:4	amended (1) 41:17	Association (4) 9:12,	billion (2) 25:7;59:11	Center (3) 9:16;17:9;
additional (2) 16:21;	amendments (1) 44:17	20;61:7;65:7	bit (5) 7:18;22:17; 36:13;37:21;53:14	19:15
18:11	amenities (2) 14:5;	Association's (3) 8:19, 22;11:9	blue (1) 23:22	certain (2) 47:23;63:9 certainly (3) 50:7;
Additionally (1) 12:25	21:14	athletic (1) 56:13	board (3) 19:14;	60:14,17
additions (1) 7:25 address (5) 8:21;	amongst (1) 42:20	attached (1) 14:9	20:10,22	chain (1) 48:22
11:24;14:12;40:19;	amount (5) 30:15;	attending (1) 62:25	Bobbi (2) 14:20;15:4	CHAIR (46) 4:4,12,14,
51:16	34:16;45:6;53:19;	Attorney (5) 41:6;	bodies (1) 49:2	19,23;5:2,2;6:20;7:8,
addressing (1) 41:11	55:2	44:12;47:14,14;50:9	booth (1) 18:6	11,14,24;8:11;9:3,6,
adjourn (1) 65:21	amphitheater (1)	authority (4) 10:10;	both (6) 6:10;13:16;	9;11:6,14;12:10,17;
adjourned (1) 66:19	57:21	45:3,23;48:19	18:22;24:9;27:7;	15:3;35:15;37:18;
administrative (1)	announcing (1) 9:25	authorization (3)	42:14	38:18;39:14,16,21;
48:21	annual (1) 61:13 answered (1) 49:5	40:14,19;50:22	bottom (3) 19:17,18; 22:5	40:8;41:2,5,9;47:8; 49:17;50:2,16;51:4;
administratively (1)	anticipate (1) 39:7	authorized (4) 41:12, 18,23;45:16	boutique (1) 16:14	55:14;59:16;61:20,
43:7	anyplace (1) 57:3	available (2) 30:8;	Brand (13) 4:14,15;	24;62:19;64:23;65:4,
ADs (1) 30:6 advantages (1) 22:10	apologize (1) 62:2	52:2	11:12;12:7;22:13;	16,19;66:15
adventure (1) 6:13	apology (1) 66:5	aware (2) 54:12;55:5	35:15,17;37:6;41:4;	Chairman (1) 35:18
advertises (1) 34:4	Applause (1) 6:19	awareness (3) 27:23,	49:17,19;51:3;59:19	Chairwoman (1)
advertising (2) 31:24;	application (5) 11:25;	23;30:2	brave (1) 5:13	35:18
33:11	12:19;13:5,7;39:24	away (2) 5:12;17:19	break (1) 66:10	challenge (2) 20:8,16
again (7) 23:12;24:2;	applications (1) 10:23	р	breast (1) 5:13	change (3) 7:17;48:4;
26:2;27:25;38:14;	application's (1) 14:18	В	bring (2) 20:12;21:9 bringing (1) 20:22	66:10
52:20;62:9	apply (1) 47:25 appointed (1) 16:15	back (17) 7:20;9:13;	budget (1) 60:25	changed (2) 56:21; 63:25
age (2) 24:13;27:22	appreciate (3) 49:21;	17:17,17;25:12,14;	building (1) 21:2	changes (1) 20:6
agenda (9) 4:10;5:6;	64:24;66:4	33:23;36:16;37:11;	built (3) 16:22;28:7;	chaos (1) 62:2
6:20;8:16;40:13; 51:8;63:12;64:5,9	appreciated (1) 50:18	41:16;46:4;56:2;	57:19	Chapters (2) 13:17;
ago (1) 63:14	approach (3) 41:14;	61:13;62:16;63:25;	burdensome (1) 43:7	40:15
agree (4) 34:8;35:13;	42:9;44:15	65:13;66:13	burgundy (2) 17:10,11	charities (2) 25:15;
47:18;49:24	approval (11) 6:21;	ball (1) 60:12	business (4) 8:17;	26:15

66:16

37:13

55:17

66:21

Charles (1) 24:7 chef's (1) 19:5 children (1) 58:15 choice (2) 47:24; 49:15 Christmas (1) 26:7 Churchill (10) 31:6, 22;49:10;50:10;53:3, 17;56:5;57:6,14,24 cities (1) 24:16 City (2) 57:15,17 25:13 clarification (1) 65:17 clarify (1) 65:5 35:23 Class (2) 34:18,18 clear (1) 53:22 close (5) 22:19;23:7, 35:11 9,16;39:9 club (1) 26:7 9:23 code (2) 10:9;41:17 collection (1) 54:17 College (1) 28:16 Colonial (8) 11:24; 12:14,20;13:22; 39:23;41:11;42:2; 43:25 color (1) 18:9 comfortable (2) 39:10, 12 coming (4) 20:10; 28:9:59:23:60:18 comment (15) 39:18; 51:9,17,22;55:15; 61:23;62:24;63:7,16, 23,25;64:13,17,19; 65:20 comment/question (1) 51:19 comments (8) 34:8; 35:14;49:18;51:11, 12:52:8:65:22:66:15 **Commission (35)** 4:9; 5:9;6:6;7:2,4,9;8:2,6, 25;9:4,10,11,24; 10:10;12:6,11;14:13, 15;40:24;42:10;44:3, 25;45:11,22,24;46:3; 48:15;51:10,15,22; 53:23;54:12;62:8; 20 63:2,24 **COMMISSIONER (61)** 4:13,14,15,19,21,23, 25;7:5,6,10;9:2,5; 40:12 11:11,12,13;12:7,8; 29:24;30:11,19,24; 37:12 31:4,12,16,23;32:18; 33:4;34:2;35:15,17; 37:6,7;40:5,6,7,25; 49:24 41:3,4;47:8,10,18; 48:8;49:4,7,17,19; 50:25;51:2,3;55:23; 59:14,17,19,21;60:20, 64:12 21;61:19,25;62:11, 15;65:24

commissioners (20) 64:22,25 4:11;8:3,9,11;11:7, 14;13:6;39:17,22; 49:23:63:21 40:8;41:10;48:23; 50:19;51:4;52:7; 60:1254:13;62:4;65:5,23; commissioner's (1) construction (3) **commitment (2)** 5:19; contains (1) 34:25 commitments (1) 37:4 committee (1) 36:20 communicate (1) contract (1) 65:12 contrary (1) 49:13 communicated (1) conversation (2) 42:19;55:11 community (14) 5:16; Corner (1) 16:4 25:11;28:16,16; corrections (1) 8:2 35:19;37:16;55:18; 56:5,7,10,20;60:23; cost (1) 56:19 61:4,14 counted (1) 61:10 company (1) 25:10 counties (1) 24:15 comparison (1) 22:14 country (3) 22:21; competitive (3) 22:10; 56:25;57:4 28:4;34:12 counts (1) 46:7 competitors (1) 24:4 County (2) 25:20; complained (1) 63:6 27:12 complains (1) 35:4 couple (1) 65:25 complaints (1) 35:10 **complexity (1)** 44:18 court (2) 16:2;19:8 compliance (3) 13:11, CPR (2) 29:24;30:5 12;14:18 Crab (1) 16:9 component (1) 18:4 create (1) 43:6 concern (2) 21:18; created (1) 21:17 creole (1) 16:10 concerned (1) 17:14 crowd (1) 50:6 concerns (1) 26:11 cuisine (1) 16:5 **CONCLUDED (1)** Cup (6) 8:22;9:12; conclusion (1) 52:3 Cup's (1) 8:18 condition (1) 46:25 curious (1) 35:19 conditions (3) 10:11, current (1) 41:12 15;14:9 condolences (1) 5:10 22:25 **conduct (3)** 10:5;13:2, custody (1) 48:23 **conducted (1)** 13:6 cutting (1) 55:2 confident (1) 47:16 Congratulations (1) D connected (2) 18:23; daily (1) 60:16 dark (1) 23:22 connection (1) 32:4 database (1) 34:25 consequences (1) 19,24;39:9,13 conservative (2) dates (1) 54:21 59:22;60:10 Davis (2) 6:2,18 consider (2) 10:8; day (5) 18:20;20:2; consideration (5) 44:11;53:12;62:10;

considered (3) 42:18; considering (2) 14:16; consistent (1) 47:20 **constantly (1)** 63:6 18:17;36:14;58:8 continually (1) 29:9 continue (3) 36:15,17; **continuing (1)** 15:14 corrective (1) 10:17 course (2) 9:21:28:19 11:8;61:25;65:7,13 currently (2) 15:17; customers (1) 24:14 date (6) 19:23;38:17, 27:22;34:11;46:15 days (3) 46:13;47:4; 52:2

day-to-day (1) 48:21 deal (1) 65:9 **Debbie (1)** 55:24 **Debbie's (1)** 60:22 decide (1) 49:11 deciding (1) 42:11 decision (2) 11:2; 42:13 deck (1) 14:22 decrease (1) 46:9 dedicated (1) 5:17 dedication (1) 6:8 definitely (4) 31:11; 33:23;37:3;64:24 Delaware (1) 23:10 delay (1) 55:8 delayed (1) 53:15 delays (1) 21:16 delegate (2) 45:3; 48:18 delegating (1) 45:22 demographics (1) 24:11 density (2) 23:5,15 department-specific (1) 29:12 deploy (2) 44:2;45:18 deployed (4) 42:5; 43:13,15;45:7 deployment (2) 42:9; 45:20 Deputy (1) 50:5 derail (1) 38:17 **Derby (3)** 18:20; 57:15,16 detailed (2) 7:19; 13:14 details (1) 17:16 detection (1) 27:2 determined (1) 9:21 determining (1) 38:12 differences (1) 32:15 different (7) 16:3; 19:22;33:17;34:19; 36:21,22;45:6 diminished (1) 55:12 director (2) 6:2;13:10 dirt (1) 57:20 discipline (1) 29:3 discretionary (1) 24:19 discussing (1) 49:8 discussions (1) 65:8 dispatch (1) 26:19 disputes (1) 34:14 distinguish (1) 32:19 distributed (1) 16:3 dog (1) 58:15 dollars (1) 59:11 donated (1) 61:17 done (16) 6:17;7:21; 25:16;27:4;28:17,18;

29:11,14;34:20;

Transcript of Proceedings October 15, 2024

35:21:47:15:49:22; 54:14;57:14;58:21; 59:6 double (1) 19:21 **Down (6)** 19:7;38:5; 46:22;47:3;49:11; 56:9 Downs (13) 5:18; 11:24;12:14,20; 13:22:39:23:42:2; 43:25;50:10;53:17; 57:7,14,25 Downs' (1) 41:11 downtown (1) 57:17 DR (5) 61:24;62:14, 18;65:6;66:4 draft (1) 51:25 drafted (1) 65:12 drawing (1) 54:23 drive (2) 23:17,21 due (2) 46:10,25 Duly (1) 61:11 Dumfries (18) 12:23; 13:19;15:7,15,18; 17:18;20:20;26:6,21, 23;28:12;36:7,8; 58:23;59:7,13;60:15; 61:12 dump (1) 56:9 during (2) 18:17; 51:19 Е earlier (3) 48:13;54:2;

60:23 early (1) 22:8 east (1) 23:23 EASTER (5) 55:16,21, 24,24;57:8 easy (1) 33:11 edges (1) 17:23 educated (1) 27:17 educating (1) 29:18 education (3) 27:10, 15;35:8 educational (1) 26:10 efforts (2) 25:17;36:12 eight (2) 15:19;63:14 either (3) 24:8;47:22; 58:16 electric (2) 20:15,25 elevated (1) 22:16 eliminates (1) 49:16 else (2) 26:3;57:3 emergency (2) 27:23; 29:25 employee (1) 32:10 Emporium (1) 15:7 enabling (1) 40:21 encourage (2) 52:22; 53:2 end (9) 6:11;34:11;

PUBLIC HEARING			r	October 15, 2024
20 11 42 20 46 14		a a a a a a a a a a		<i>(</i> ())
39:11;42:20;46:14;		fluctuations (1) 43:8	55:18;56:5;61:13	66:21
63:7,17;64:14,17	F	focus (1) 16:10	goal (1) 65:11	heartfelt (1) 5:9
endeavors (1) 6:15		focused (2) 13:15;	God (1) 47:2	heavy (1) 21:17
engagement (1) 25:11	fabulous (1) 52:12	58:5	Gold (7) 8:18,22;	held (2) 22:8;28:14
enhanced (1) 52:16	faced (1) 42:11	folks (1) 32:21	9:12;11:8;61:25;65:7,	help (1) 62:5
enough (1) 17:15		follow-up (1) 60:22	13	helped (1) 50:7
ensure (1) 36:20	facilities (2) 22:20;	fondly (1) 26:3	Good (10) 4:4;15:2,3;	Hey (1) 34:15
ensures (1) 46:7	60:7	food (14) 16:2;17:23;	20:18;23:25;29:2,5;	HHR (19) 13:11;14:2;
ensuring (1) 13:15	facility (26) 11:19;		50:14;62:19;66:2	22:17,18,20;29:12;
	12:2,23;13:4;15:11;	19:3,8;21:2,6,9,13,13;		
entertain (4) 6:23;	16:9;21:12;22:14,18;	22:23;24:25;30:15;	Gordon-Moore (9)	31:25;32:20;33:15;
8:20;11:23;40:18	24:24;25:13;26:18;	31:3;38:25	4:20,21;7:6;11:13;	34:20;41:13,18;45:2;
entertainment (3)	36:7;38:7;39:24;	footprint (1) 22:23	12:8;31:23;33:4;	54:15,17;56:23;57:5,
14:2;18:12;57:23	42:3;52:12,18;56:23,	force (1) 46:11	34:2;40:6	16,22
entire (2) 18:25;30:12	24;57:5,16,18,22;	foresee (2) 37:22;	governor's (1) 50:8	high (1) 23:6
entitled (1) 37:16	59:12;60:4	38:16	grand (4) 17:22;22:7;	higher (1) 41:24
entrance (1) 26:20	fact (1) 61:15	formal (2) 10:3;65:9	30:20,23	highlight (2) 18:24;
entrances (1) 27:3	failure (1) 10:21	format (1) 7:18	granted (2) 9:11;	58:7
environment (1) 34:19	Fair (2) 25:20;28:14	forward (6) 22:4;	10:12	highlighted (2) 19:5;
environmental (2)		23:12;53:21;54:11;	granting (1) 14:15	26:11
58:20;59:5	fairly (2) 35:6;39:12	55:13;66:7	gray (1) 18:10	highlighting (1) 24:22
Equine (1) 55:25	fairs (1) 28:13	four (1) 19:13	Great (8) 9:16;53:4;	highly (1) 28:4
	fall (1) 25:21			
essentially (1) 48:9	falls (1) 10:15	friends (3) 5:10;	61:19;62:17;65:7,14;	hired (1) 28:24
estimates (1) 59:23	familiar (1) 22:13	19:25;20:3	66:6,12	hiring (1) 28:2
evaluated (1) 10:24	family (3) 5:10;20:2,3	front (4) 7:15;28:9;	greenish (1) 18:9	historical (14) 11:21,
even (7) 21:22;23:9;	far (7) 23:21;24:6,8;	46:19;48:14	ground (1) 20:20	21;12:3;13:3;14:3;
25:18;32:20;35:25;	28:2;42:2;56:4,23	frustrating (1) 53:17	Group (5) 12:15,20;	32:2,13;33:8;34:21,
53:7;61:8	faster (1) 60:19	full (4) 20:25;38:22;	13:22;32:12;39:23	23;40:2,14,19;50:23
event (4) 9:22;17:12;	favor (4) 8:3;11:7;	44:3;54:16	Group's (1) 11:25	hit (1) 23:12
66:13,13	39:22;50:19	full-service (1) 13:25	Grove (2) 5:19;57:19	hold (1) 9:14
Events (4) 9:16;	feasible (1) 10:16	fully (3) 39:2;47:12;	grow (1) 37:14	holds (1) 13:23
16:18;26:6;36:18	feature (1) 16:6	59:4	grows (1) 37:15	Hollywood (1) 24:7
eventually (1) 44:5		funds (2) 54:23;55:12	growth (1) 28:8	hope (1) 53:25
everybody (3) 50:9,	features (1) 16:5	further (2) 14:12;56:2	guess (1) 63:13	hopefully (2) 18:3;
14;57:11	February (1) 9:13	future (10) 6:15;	guest (1) 19:19	63:20
Everyone (5) 27:14;	federal (1) 27:16	10:22;16:22;18:10;	guidance (1) 6:8	horse (20) 11:21,22;
	feedback (2) 29:2;	35:24;56:13;58:12;	guidance (1) 0.8	12:3;13:3;14:3;18:5,
29:15;36:24;55:5;	51:20		Н	
66:18	feel (2) 47:16;52:14	61:3;64:22;66:3	п	24;32:2,5,13;33:7,8,
everywhere (1) 23:23	fees (1) 25:5	C		19;34:21,21,23;40:2,
Evolv (1) 26:25	feet (1) 16:17	G	half (3) 25:4;55:2;	14,20;50:23
exact (1) 38:24	fellow (1) 65:23		59:10	horseman (1) 5:17
exactly (1) 32:12	few (1) 44:4	game (1) 15:22	hand (1) 63:4	horses (5) 33:9,19;
example (2) 18:21;	fewer (1) 42:4	games (7) 15:12,16,	handle (7) 25:6;	52:24;53:7,21
43:16	field (2) 58:17,18	18;17:13,20,22;34:10	41:21,24;43:21,23;	Horseshoe (1) 24:5
exceed (2) 42:6;43:19	fields (1) 56:14	Gaming (15) 15:6,7,	44:6;46:23	host (1) 10:14
excitement (1) 60:18	final (1) 38:22	10;16:17;17:9;22:11;	handled (1) 34:18	hotel (16) 16:16;18:8,
exciting (2) 12:18;	financial (1) 59:22	23:8;26:18;27:3,8,10;	handling (3) 29:15,17,	11;19:12,17;22:25;
52:10	financials (1) 54:5	34:18;57:15,18;58:5	17	27:17;30:13,17;31:6,
Executive (10) 7:11;	find (1) 36:25	garage (4) 16:19,23,	Hannum (4) 11:3;	17;56:24;57:8,16,17,
9:6;12:13;13:13;	fine (3) 37:10;38:2;	25;17:8	52:6;65:4,18	20
41:5;45:4;47:13;		gather (1) 47:23	happen (3) 26:2;	hotels (2) 31:7,10
48:19;49:9;51:13	54:24	general (5) 14:21;	38:16;62:8	hourly (1) 60:16
expansion (2) 16:21;	finish (1) 58:2	15:5;34:22;41:6;50:9	happening (2) 35:12;	household (1) 24:17
	fire (1) 27:23			
18:10	first (11) 4:10;19:23;	generally (1) 20:23	56:20	huge (1) 56:19
expect (1) 62:16	21:7;25:6;31:6;	general's (2) 44:13;	happens (1) 61:5	human (2) 26:11;
expected (1) 42:5	41:21;42:22;52:9;	47:14	happy (1) 29:22	27:15
expecting (1) 25:7	59:25;63:5;66:2	gentleman (1) 61:22	Harbor (1) 24:5	hundreds (1) 48:6
experience (1) 18:15	fitness (1) 19:15	gets (1) 35:9	hard (2) 49:21;50:17	hurricane (1) 47:2
expertise (1) 57:25	five (1) 16:3	Given (3) 10:16;	hate (1) 37:24	hydro-seeded (1) 58:9
exposition (1) 19:6	fix (3) 33:11;38:10,13	45:19;59:7	headache (1) 38:8	
express (1) 63:19	flags (1) 31:18	gives (6) 23:24;25:12;	healthy (1) 24:16	I
extend (1) 5:9	floor (8) 7:12;9:7;	36:16;37:11;46:2;	hear (1) 14:10	
extent (1) 63:10	12:15;17:9;27:3;	61:13	heard (1) 63:22	I-95 (2) 15:8;23:2
		giving (4) 25:14;	hearing (2) 53:24;	ID (1) 42:25
	41:7;48:4;51:11	5 5 (1) - - 1,	J (_, ,	

ideal (2) 23:2;44:8	41:
imagine (1) 64:16	60:
impact (1) 6:9	items
impacted (1) 20:24 impactful (1) 46:12	
implications (1) 40:12	
important (10) 10:19;	Joh (
26:17;32:19,25;	Jeb (* job (3
48:16,25;49:8;50:10;	Judg
53:14;63:23	Judg
Importantly (1) 13:19	
inability (1) 10:13	
include (4) 15:20;	keep
18:11,12,13	Kentu
included (1) 13:9	35:
including (4) 16:4;	kind (
24:25;30:24;31:2	57:
income (2) 23:6;24:19	kindn
incomes (1) 24:17	king (
increase (3) 37:5;	kings
41:18,20	kinks
indelible (1) 5:20	kitche
independently (1) 10:25	know
indicate (8) 8:7,12;	31:
11:10,15;40:3,9;	
50:24;51:5	
individual (1) 44:19	lack (
industry (3) 6:10;18:5;	land (
50:15	landf
infrastructure (1)	13;
13:24	landn
in-house (1) 31:24	lands
input (3) 13:9;51:20,	large
20	23:
installed (2) 15:12;	large
26:25 installing (1) 15:11	large
instead (2) 64:14,18	large: last (4
instruct (1) 51:13	36:
integral (1) 5:15	lastin
intensive (1) 28:19	late (
intent (5) 42:16;	laund
44:16;46:16,20;47:19	lead (
interesting (1) 26:10	leade
internal (1) 32:7	learn
into (7) 15:22;17:15;	lease
33:5;51:23;53:12;	least
55:19;64:21	leave
introduce (1) 18:3	left (3
introduced (1) 41:21	legisl
invaluable (2) 6:5; 51:21	44:
investment (2) 59:9,12	legisl less (
involve (1) 42:24	letter
involved (1) 36:7	level
involvement (1) 35:20	licens
issue (4) 29:2;38:9,	9:1
11,14	11:
issued (1) 9:24	14:
issues (2) 37:22;	Licen
51:16	13:
item (6) 4:10;11:5;	Life (

41:10;48:21;50:21; ems (2) 63:12;64:10 lighting (1) 19:10 limited (8) 8:19,22; 9:12;11:9;13:24; 21:6;30:15;51:12 limits (3) 45:5,12,13 line (3) 28:9;58:2; 59:23 b (1) 11:3 59:23 b (3) 28:8,12,14 lines (1) 34:7 udge (1) 5:18 lines (1) 34:7 Lions (1) 25:22 listed (2) 35:20;36:5 ind (3) 18:9;56:14; 31:10;37:20;38:3; 57:4 lines (1) 19:20 ind (3) 18:9;56:14; 20 57:4 lick (1) 20:5 ind (3) 19:20 local (6) 25:14,15; inds (1) 19:6 coal (6) 25:14,15; nowledge (2) 29:7; local (6) 25:14,15; 31:15 local (6) 25:14,15; L local (6) 25:14,15; ind (1) 20:12 local (1) 45:13 ind (1) 20:12 local (1) 45:13 ind (1) 20:12 local (1) 52:19 ind (1) 20:12 local (1) 52:19 ind (1) 20:12 local (1) 52:10 ind (1) 20:12 local (1) 52:11 ind (1) 20:12 low (1) 50:12 <		
60:25 limited (8) 8:19,22; 9:12;11:9;13:24; 21:6;30:15;51:12 J limited (8) 8:19,22; 9:12;11:9;13:24; 21:6;30:15;51:12 ab (3) 28:8,12,14 lines (3) 45:5,12,13 udge (1) 5:18 lines (1) 34:7 Lions (1) 25:22 listed (2) 35:20;36:5 ind (3) 18:9;56:14; 57:4 of (1) 19:21 35:10;37:20;38:3; ind (3) 18:9;56:14; 57:4 ind (3) 18:9;56:14; 57:4 ind (3) 18:9;56:14; 20 tick (1) 20:5 lick (1) 39:23 ind (3) 18:9;56:14; 20 ind (3) 18:9;56:14; 20 ind (3) 18:9;56:14; 20 ind (2) 20:5 local (6) 25:14,15; ind (1) 19:2 local (6) 25:14,15; ind (1) 20:5 61:14 local (1) 21:10 local (6) 32:21;33:16 ind (1) 20:12 38:13 lock (1) 20:12 look (5) 32:21;33:16 ind (3) 20:15;25:21; 3;36:11;47:15; isting (1) 6:9 look (1) 52:10 ind (1) 20:12 look (1) 52:10 ind (1) 22:19 look (1) 52:11 ind (1) 22:19 look (1) 52:11 ind (1)	41.10.49.21.50.21.	lighting (4) 10.10
ems (2) 63:12;64:10 9:12;11:9;13:24; J 21:6;30:15;51:12 imits (3) 45:5;12,13 1imes (1) 34:7 udge (1) 5:18 Lions (1) 25:22 K 1isted (2) 35:20;36:5 ind (3) 18:9;56:14; 57:4 soft (3) 18:9;56:14; 57:4 ind (3) 18:9;56:14; 57:4 ind (3) 18:9;56:14; 57:4 ing (1) 19:20 lobby (1) 19:12 ings (1) 19:20 local (6) 25:14,15; ind (3) 18:9;56:14; 20:11:25;12:15 57:4 Liz (1) 50:4 Lc's (1) 39:23 lobby (1) 19:12 local (6) 25:14,15; 26:14;36:22;37:5; int (1) 19:20 local (6) 25:14,15; ind (3) 18:9;56:14; 15:9,13,16;23:2,9, y4:55,8,12;47:3;49 locality (1) 45:13 local (1) 40:12 long-term (2) 21:22; 38:13 lock (1) 52:19 indmark (1) 66:13 lock (2) 52:19 indfill (4) 20:15;25:21; 36:6;51:8 isting (1) 6:9 tet (1) 25:19 ind (3) 18:20; 13:20; 18:18;27:4;5 isting (1) 6:9 tet (1) 25:12 isting (1) 32:24		
J 21:6;30:15;51:12 J 21:6;30:15;51:12 imits (3) 45:5,12,13 ib (3) 28:8,12,14 lines (1) 34:7 L Lions (1) 25:22 isted (2) 35:20;36:55 ind (3) 18:9;56:14; 57:4 Little (6) 7:18;22:11; 35:4;57:15 Litz (1) 50:4 LLC (3) 11:25;12:15 ind (3) 18:9;56:14; 57:4 Litt (3) 19:20 ind (3) 18:9;56:14; 57:4 ind (3) 18:9;56:14; 57:4 Litt (3) 19:20 ind (3) 19:20 Litt (3) 11:25;12:15 ind (3) 19:20 Litt (3) 11:25;12:15 ind (3) 19:9;56:14; Litt (3) 19:23 ing (1) 19:20 Local (6) 25:14,15; ind (3) 19:9;23 Local (6) 25:14,15; ind (3) 19:9;26 Litt (3) 20:23,29,9; ind (1) 20:12 Iocal (6) 25:14,15; ind (1) 20:12 Iocal (6) 13:11 ind (2) 20:10;58:8, Iock (1) 20:12 ind (3) 18:13;22:12; Iock (1) 25:19 ind (1) 40:11 Iorge (1) 16:14 ind (2) 20:15;25:21;<		
J limits (3) 45:5,12,13 eb (1) 11:3 ine (3) 28:9,58:2; 59:23 59:23 b) (3) 28:8,12,14 lines (1) 34:7 udge (1) 5:18 lines (1) 34:7 Lions (1) 25:22 listed (2) 35:20;36:5 k listed (2) 35:20;36:5 ind (3) 18:9;56:14; 53:14 soft (1) 19:21 35:4;57:15 ind (3) 18:9;56:14; Lic (3) 11:25;12:15 57:4 20 ind (3) 18:9;56:14; Lic (3) 11:25;12:15 57:4 20 ind (3) 19:20 local (6) 25:14,15; inds (1) 19:21 local (6) 25:14,15; inowledge (2) 29:7; 31:15 L local (6) 25:14,15; nowledge (2) 29:7; 31:15 L local (6) 25:14,15; ind (1) 20:12 local (6) 25:14,15; ind (1) 20:12 local (6) 25:14,15; ind (1) 20:12 local (6) 32:13,16; ind (1) 20:12 lock (1) 52:19 ind (1) 20:12 lock (1) 52:11 ind (1) 20:12 lowed (1) 55:6 ind (1	ems (2) 03.12,04.10	
L line (3) 28:9;58:2; bb (3) 28:8,12,14 lines (1) 34:7 udge (1) 5:18 lines (1) 34:7 L listed (2) 35:20;36:5 isted (2) 35:20;36:5 listed (2) 35:20;36:5 ind (3) 18:9;56:14; 57:4 57:4 line (3) 28:9;58:2; ind (3) 18:9;56:14; 53:14 57:4 LLC (3) 11:25;12:15 indness (1) 5:20 lbbby (1) 19:12 ingg (1) 19:21 local (6) 25:14,15; indige (1) 20:5 lcc's (1) 39:23 indige (1) 20:5 local (6) 25:14,15; indige (1) 20:5 local (6) 25:14,15; indige (1) 20:5 local (6) 25:14,15; indige (1) 20:12 local (6) 25:14,15; ind (1) 20:12 local (6) 25:13,16;23:2,9,9 ind (1) 20:12 lock (1) 45:13 indiscaping (1) 38:6 looke (1) 52:19 indesersing (1) 28:18 looke (1) 52:19 indige (1) 28:18 looke (1) 55:6 ist (4) 20:15;25:12 looke (1) 15:24 iooke (1) 31:17 iooke (1) 5:11 iooke (1) 28:12 lower (2) 19:7,8 <th>т</th> <th></th>	т	
eb (1) 11:3 59:23 bb (3) 28:8,12,14 lines (1) 34:7 udge (1) 5:18 lines (1) 34:7 k lines (1) 34:7 eep (2) 46:21;51:14 listed (2) 35:20;36:5 ind (3) 18:9;56:14; 57:4 sind (3) 18:9;56:14; 57:4 indness (1) 5:20 listel (2) 39:23 ing (1) 19:21 lobby (1) 19:12 ings (1) 19:20 lobby (1) 19:12 inss (1) 20:5 lobby (1) 19:12 ind (2) 20:25 lobby (1) 19:12 ind (1) 20:12 locality (1) 45:13 indmark (1) 66:13 lock (1) 20:25 ind (1) 20:12 lock (1) 45:13 indfill (4) 20:10:58:8, 13:59:4 13:59:4 lock (1) 45:13 indscaping (1) 38:6 lock (2) 22:12:23 indfill (4) 20:10:58:8, 13:36:11;47:15: indfill (4) 20:10:52:21; lookig (6) 14:14; 23:19;25:10,16:22 38:13 look (1) 52:19 lookig (1) 55:6 iundering (1) 27:8 look (1) 51:1 iots (4) 18:18;27:4,5 29:11 loud (1) 15:24 loved (1) 51:1 iots (4) 18:18;27:4,5	J	
bb (3) 28:8,12,14 lines (1) 34:7 udge (1) 5:18 lines (1) 34:7 udge (1) 5:18 lines (1) 34:7 Lions (1) 25:22 listed (2) 35:20;36:5 ind (3) 18:9;56:14; 57:4 ind (3) 18:9;56:14; 57:4 ind (3) 18:9;56:14; 57:4 ind (3) 18:9;56:14; 57:4 ind (3) 18:9;56:14; LC (3) 11:25;12:15 57:4 Liz (1) 50:4 ind (3) 19:20 links (1) 20:5 inks (1) 20:5 lobby (1) 19:12 ind (1) 19:21 local (6) 25:14,15; nowledge (2) 29:7; 31:15 lock (1) 20:25 lobk (1) 45:13 ind (1) 20:12 locality (1) 45:13 ind (1) 20:12 locality (1) 45:13 indscaping (1) 38:6 look (5) 32:21;33:16 13;59:4 look (5) 32:21;33:16 indscaping (1) 38:6 look (5) 32:21;33:16 indscaping (1) 27:8 look (1) 52:11 iook (1) 52:12 look (1) 52:11 iod (1) 13:22 low (1) 60:12 iow (1) 31:17 low (1) 60:12 iow (1) 32:22 low (1) 60:12 iow (1) 32:24 l	ob (1) 11.3	
udge (1) 5:18 Lions (1) 25:22 K listed (2) 35:20;36:5 iterally (1) 20:3 listed (2) 35:20;36:5 isted (2) 35:20;36:5 listel (6) 7:18;22:11; 35:4;57:15 Li2 (1) 50:4 ind (3) 18:9;56:14; 53:14 57:4 LC (3) 11:25;12:15 ind (3) 18:9;56:14; 53:14 57:4 LC (3) 11:25;12:15 ind (3) 18:9;56:14; 50:4 ind (3) 19:20 lobby (1) 19:12 inks (1) 20:5 lobby (1) 19:12 inck (1) 20:5 local (6) 25:14,15; 31:15 locality (1) 45:13 local (1) 20:12 locality (1) 45:13 indfill (4) 20:10;58:8, 13;59:4 13;59:4 look (5) 32:21;33:16 indscaping (1) 38:6 look (5) 32:21;33:16 indscaping (1) 38:6 look (5) 32:21;33:16 indg (1) 25:12 look (5) 32:21;33:16 ind (1) 28:12 look (1) 55:11 look (1) 55:12 low (1) 6:12 ind (1) 28:12 low (1) 6:12 ind (1) 28:12 low (1) 6:12 ind (1) 28:12 low (1) 6:12 ind (1) 13:17 low		
K listed (2) 35:20;36:5 ind (3) 18:20; 35:4;57:15 ind (3) 18:9;56:14; 53:14 57:4 20 indness (1) 5:20 LLC's (1) 39:23 ing (1) 19:21 lobby (1) 19:12 ings (1) 19:20 lobby (1) 19:12 indege (2) 29:7; 31:15 L LC's (1) 39:23 indly (1) 20:5 26:14;36:22;37:5; ittle (6) 7:18;22:11; 39:23 indbeg (2) 29:7; 31:15 L Cack (1) 20:25 ind (1) 20:12 local (6) 25:14,15; ind (1) 20:12 local (1) 45:13 indcarping (1) 38:6 lock (1) 52:2; ind (1) 20:12 long-term (2) 21:22; ind (1) 20:12 looked (1) 52:19 indege (1) 16:11 looked (1) 52:19 indege (1) 16:14 24:19,20;54:33;66 isting (1) 28:18 looked (1) 52:11 isting (1) 28:12 looked (1) 52:11 ioming (1) 27:8 looked (1) 52:11 iode (1) 15:24 loved (1) 5:11 iow (1) 60:12 lower (2) 19:7,8		
K literally (1) 20:3 eep (2) 46:21;51:14 little (6) 7:18;22:11; ast;57:15 si:14 ind (3) 18:9;56:14; 53:14 57:4 20 indness (1) 5:20 little (6) 7:18;22:11; ing (1) 19:21 ioby (1) 19:25;12:15 ing (1) 19:20 lobby (1) 19:12 insg (1) 19:20 local (6) 25:14,15; inck (1) 20:5 61:14 inck (1) 20:25 local (6) 25:14,15; ind (3) 18:9;56:14; 15:9,13,16;23:29,3 isting (1) 20:12 local (1) 45:13 ind (3) 20:25 local (6) 25:14,15; ind (1) 20:12 local (6) 25:14,15; ind (1) 20:12 local (1) 45:13 indscaping (1) 38:6 lock (5) 32:21;33:16 inger (1) 16:11 lock (5) 32:21;33:16 inger (1) 36:2 looking (6) 14:14; ingers (1) 25:19 looking (6) 14:14; ingers (1) 32:24 ioved (1) 5:11 iow (1) 55:12 low (1) 60:12 iow (1) 20:22 iow (1) 60:12 iow (1) 31:17 ma'am (1) 62:22 intani	uuge (1) 5.16	
ieep (2) 46:21;51:14 little (6) 7:18;22:11; ientucky (3) 18:20; 35:4;57:15 ind (3) 18:9;56:14; 57:4 ind (3) 19:20 lobby (1) 19:12 ing (1) 19:20 local (6) 25:14,15; ind (1) 20:5 61:14 indmark (1) 20:5 61:14 indmark (1) 20:12 local (6) 25:13,16; indmark (1) 66:13 local (1) 21:22; indfill (4) 20:10;58:8, 13;59:4 indmark (1) 66:13 lock (5) 32:21;33:16 indscaping (1) 38:6 lock (5) 32:21;33:16 indescaping (1) 38:6 looking (6) 14:14; urgely (1) 16:11 looking (6) 14:14; urgely (1) 16:14 looking (1) 52:6 ist (4) 20:15;25:21; 33:6:1;47:15; ist (1) 25:19 look (1) 52:11 undering (1) 27:8 low (1) 15:24 ise (1) 32:22 low (1) 60:12 ises (1) 32:22 low (1) 60:12 urgels (1)	K	
eep (2) 46:21;51:14 33:10;37:20;38:3; inducky (3) 18:20; 35:4;57:15 ind (3) 18:9;56:14; 57:4 ind (3) 19:20 indses (1) 5:20 ing (1) 19:20 inds (1) 19:6 indwedge (2) 29:7; 10 31:15 26:14;36:22;37:5; 11:1 10:21 ind (1) 20:25 10 ind (1) 20:25 11:14 ind (1) 20:25 10 ind (1) 20:12 10:45:13 ind (1) 10:12 10:45:13	IX	
aentucky (3) 18:20; 53:14 35:4;57:15 57:4 ind (3) 18:9;56:14; 57:4 ind (3) 19:20 ind (3) 19:20 ing (1) 19:21 lobby (1) 19:12 ind (3) 10:20;5 26:14;36:22;37:5; intch (1) 19:6 10:12 inowledge (2) 29:7; location (12) 4:18; 13:59:4 location (12) 4:18; 13;59:4 lock (1) 20:12 ind (1) 20:12 long-term (2) 21:22; and (1) 20:12 long-term (2) 21:22; and (1) 20:12 look (5) 32:21;33:16 ing (1) 16:11 look (1) 52:19 indersing (1) 6:9 look (1) 52:11 indersing (1) 6:9 look (1) 52:12 and (1) 43:8 lood (1) 15:24 iow (1) 60:12 low (1) 60:12 iow (1) 75:12 ma'am (1) 62:22 and (1) 32:24 luxury (1) 20:22 and (1) 32:22 ma'am (1) 62:22 <t< th=""><th>oon (2) 46.21.51.14</th><th></th></t<>	oon (2) 46.21.51.14	
35:4;57:15 Liz (1) 50:4 ind (3) 18:9;56:14; 57:4 indness (1) 5:20 LLC (3) 11:25;12:15 ing (1) 19:21 lobby (1) 19:12 ings (1) 19:20 lobby (1) 19:12 inks (1) 20:5 local (6) 25:14,15; itchen (1) 19:6 locality (1) 45:13 nowledge (2) 29:7; locality (1) 45:13 13:15 locality (1) 45:13 L locality (1) 45:13 location (12) 4:18; 15:9,13,16;23:2,9 indmark (1) 20:12 longer (1) 10:12 indmark (1) 20:12 longer (1) 10:12 indmark (1) 66:13 look (5) 32:21;33:16 indscaping (1) 38:6 isting (1) 6:14 irgest (1) 16:14 looks (1) 52:11 indering (1) 27:8 look (1) 52:11 indering (1) 27:8 look (1) 55:6 isting (1) 6:9 lots (4) 18:18;27:4,5 isting (1) 6:9 low (1) 55:12 ift (3) 5:20;19:7,17 M east (1) 32:24 low (1) 60:12 iss (1) 32:24 low (1) 62:22 iss (1) 32:22 machine (6) 32:13,1 iss (1) 32:22 machine (6) 32:13,1		
ind (3) 18:9;56:14; LLC (3) 11:25;12:15 57:4 20 indness (1) 5:20 lobby (1) 19:12 ing (1) 19:21 lobby (1) 19:12 ings (1) 19:20 lobby (1) 19:12 inks (1) 20:5 26:14;36:22;37:5; itchen (1) 19:6 locali (6) 25:14,15; nowledge (2) 29:7; 31:15 L locali (1) 45:13 local (6) 25:14,15; 26:14;36:22;37:5; fill (1) 20:12 locali (1) 45:13 indmark (1) 20:12 long-term (2) 21:22; and fill (4) 20:10;58:8, 13;59:4 indscaping (1) 38:6 look (5) 32:21;33:16 inger (1) 36:2 looks (1) 52:19 inger (1) 36:2 looks (1) 52:11 inger (1) 36:2 looks (1) 52:11 inger (1) 36:2 looks (1) 52:11 inger (1) 36:2 29:11 inger (1) 28:18 lots (4) 18:18;27:4,5 set (1) 25:12 29:11 ind (1) 15:24 loved (1) 5:11 iow (1) 55:12 machine (6) 32:13,1 inger (1) 28:10 machine (6) 32:13,1 iset (1) 28:10 machine (6) 32:13,1 isens (1) 32:24		
57:4 20 indness (1) 5:20 20 ing (1) 19:21 19:20 inks (1) 20:5 10bby (1) 19:12 inck (1) 20:5 10:21 ind mask (1) 20:5 11:4 ind mark (1) 20:25 11:4 ind (1) 20:25 11:4 ind mark (1) 20:12 10:5:8:8, 13:9:4 ind (1) 20:12 10:6:13 ind mark (1) 66:13 10:6:4 (1) 52:19 indscaping (1) 38:6 13:59:4 inge (1) 16:11 10:3:12 inge (1) 16:12 10:3:13:16 ind mark (1) 66:13 10:6k (1) 52:19 ind mark (1) 66:13 10:6k (1) 52:19 ind mark (1) 66:13 10:5:6 ind (1) 15:14 10:11 inge (1) 16:11 10:7:8 inge (1) 10:14 23:19;25:10,16;26 ist (4) 20:15;25:21; 36:6;51:8 isting (1) 6:9 10:4 (1) 15:24 iow (1) 10:12 10:0 (1) 15:24 iow (1) 32:12 11:1 ind (1) 28:12 13:10 ist (1) 32:24 11:1 ist (1) 32:22 13:10 ist (1) 32:22		
LLC's (1) 39:23 ing (1) 19:21 ings (1) 19:20 inks (1) 20:5 itchen (1) 19:6 nowledge (2) 29:7; 31:15 L ick (1) 20:25 ind (1) 20:22 ind (1) 20:22 ind (1) 20:22 ind (1) 20:12 ind scaping (1) 38:6 irge (1) 36:2 irge (1) 25:19 iundering (1) 27:8 iad (1) 43:8 iadership (1) 28:18 iast (1) 32:24 iast (1) 32:24 iast (1) 32:24 iast (1) 32:24 iast (1) 32:22 ibit (1) 28:10 cense (1) 28:10		
ing (1) 19:21 lobby (1) 19:12 ings (1) 19:20 lobby (1) 19:12 inks (1) 20:5 local (6) 25:14,15; itchen (1) 19:6 local (6) 25:14,15; nowledge (2) 29:7; 31:15 L locality (1) 45:13 lock (1) 20:25 locality (1) 45:13 ind (1) 20:12 longer (1) 10:12 ind (1) 20:12 look (5) 32:21;33:16 ind (1) 30:2 look (1) 52:19 ind (1) 16:14 look (1) 52:11 ind (1) 55:6 look (1) 51:11 iom (1) 128:18 look (1) 51:11 iom (1) 128:12 lower (2) 19:7,8 iuxury (1) 20:22 machine (6) 32:13,1 iuxury (1) 20:22 machine (6) 32:13,1 iuxury (1) 20:22 s4:15,18;57:5 machine (6) 3		-
ings (1) 19:20 local (6) 25:14,15; inks (1) 20:5 26:14;36:22;37:5; itchen (1) 19:6 locality (1) 45:13 nowledge (2) 29:7; 31:15 L locality (1) 45:13 ick (1) 20:25 locality (1) 45:13 ind (1) 20:12 longer (1) 10:12 ind (1) 20:12 longer (1) 10:12 ind (1) 20:12 longer (1) 10:12 ind (1) 20:12 look (5) 32:21:33:16 ind (1) 15:12 looking (6) 14:14; irgest (1) 16:14 looks (1) 52:11 ind (1) 52:19 looking (1) 15:24 ind (1) 15:24 look (1) 51:11 ind (1) 128:18 look (1) 51:11 ind (1) 128:12 lower (2) 19:7,8 ind (1) 128:10 lower (2) 19:7,8 ind (1) 128:10 machine (6) 32:13,1		
inks (1) 20:5 26:14;36:22;37:5; itchen (1) 19:6 120:12 nowledge (2) 29:7; 10cality (1) 45:13 itchen (1) 20:25 120:12 ind (1) 20:12 10cality (1) 45:13 ind (1) 20:25 116:14 ind (1) 20:12 10cality (1) 45:13 ind (1) 20:25 116:13 ind (1) 20:12 10ck (1) 20:22 ind (1) 20:12 10ck (5) 32:21;33:16 indscaping (1) 38:6 13:59:4 indscaping (1) 38:6 13:59:4 indscaping (1) 38:6 13:18;22:22; inger (1) 36:2 13:13;22:11 inger (1) 36:2 13:13;22:12; inger (1) 25:19 10oking (1) 55:6 iooking (1) 25:26 13:36:11;47:15; ist (4) 20:15;25:21; 36:6;51:8 ist (1) 32:24 10wed (1) 52:11 iow (1) 52:12 10wed (1) 52:12 ift (3) 5:20;19:7,17 M iegislation (3) 40:21; machines (4) 47:23:		local (6) 25:14 15:
itchen (1) 19:6 61:14 nowledge (2) 29:7; 0cality (1) 45:13 13:15 locality (1) 45:13 L locality (1) 45:13 nothedge (2) 29:7; 10cality (1) 45:13 11 locality (1) 45:13 nothedge (2) 29:7; 10cality (1) 45:13 11 locality (1) 45:13 nothedge (2) 29:7; 10cality (1) 45:13 nothedge (2) 29:7; 10cality (1) 45:13 nothedge (1) 20:12 nonger (1) 10:12 nondmark (1) 66:13 nodscaping (1) 38:6 nodscaping (1) 38:6 look (5) 32:21;33:16 nodscaping (1) 38:6 look (5) 32:21;33:16 nodscaping (1) 38:6 look (1) 52:19 nodscaping (1) 36:2 looking (6) 14:14; norger (1) 16:11 looking (6) 14:14; norger (1) 36:2 13:36:11;47:15; norger (1) 25:12 looking (1) 55:6 norder (1) 25:12 looking (1) 55:6 norder (1) 42:15 look (1) 52:11 norder (1) 28:12 low (1) 60:12 now (1) 52:12 low (1) 60:12 now (1) 52:12 machine (6) 32:13,11 20;33:6,15,15 machines (4) 47:		
nowledge (2) 29:7; 31:15 locality (1) 45:13 location (12) 4:18; 15:9,13,16;23:2,9, 45:5,8,12;47:3;49 L locality (1) 45:13 location (12) 4:18; 15:9,13,16;23:2,9, 45:5,8,12;47:3;49 ndfill (4) 20:10;58:8, 13;59:4 looger (1) 10:12 long-term (2) 21:22; 38:13 ndfill (4) 20:10;58:8, 13;59:4 look (5) 32:21;33:16 34:24;52:18;61:6 ndmark (1) 66:13 undscaping (1) 38:6 urget (1) 16:11 urget (1) 36:2 urgest (1) 16:14 urget (1) 25:19 look (5) 32:21;33:16 34:24;52:18;61:6 looked (1) 52:19 looking (6) 14:14; 24:19,20;54:3,8;66 looks (1) 52:11 looming (1) 55:6 lot (13) 18:13;22:12; 33:6:1;1;47:15; 52:19;53:9;56:8,14 lots (4) 18:18;27:4,5 29:11 loud (1) 15:24 lower (2) 19:7,8 luck (1) 66:2 luxury (1) 20:22 ma'am (1) 62:22 machine (6) 32:13,1 20;33:6,15,15 machines (4) 47:23; 54:15,18;57:5 Madam (6) 7:14;9:8; 12:17;41:8;61:24; 65:4 maintained (1) 42:4 majeure (1) 46:11 major (1) 31:17		
31:15 Iocation (12) 4:18; 15:9,13,16;23:2,9, 45:5,8,12;47:3;49 Inck (1) 20:25 and (1) 20:12 andfill (4) 20:10;58:8, 13;59:4 Ionger (1) 10:12 Ionger (1) 10:12 Ionkscaping (1) 38:6 32:21;33:16 34:24;52:18;61:6 Iooked (1) 52:19 Iooking (6) 14:14; 24:19,20;54:3,8;66 Iooks (1) 52:11 Iooming (1) 55:6 Iot (13) 18:13;22:12; 23:19;25:10,16;26 Iot (13) 18:13;22:12; 23:19;25:10,16;26 Iot (13) 18:13;22:12; 23:19;25:10,16;26 Iot (13) 18:13;22:12; 23:19;25:10,16;26 Iot (13) 18:13;22:12; 23:19;25:10,16;26 Iot (13) 18:13;22:12; 23:19;53:9;56:8,14 Iost (4) 18:18;27:4,5 29:11 Iower (1) 5:11 Iow (1) 60:12 Iower (2) 19:7,8 Iuck (1) 66:2 Iuxury (1) 20:22 ma'am (1) 62:22 machine (6) 32:13,1 20;33:6,15,15 machines (4) 47:23: 54:15,18;57:5 Madam (6) 7:14;9:8; 12:17;41:8;61:24; 65:4 maintained (1) 42:4 majeure (1) 46:11 major (1) 31:17		
L 15:9,13,16;23:2,9,4 inck (1) 20:25 45:5,8,12;47:3;49 ind (1) 20:12 longer (1) 10:12 ind mark (1) 66:13 look (5) 32:21;33:16 indscaping (1) 38:6 look (5) 32:21;33:66 irger (1) 36:2 looking (6) 14:14; irger (1) 36:2 looking (1) 55:6 ist (4) 20:15;25:21; look (1) 52:11 ist (4) 20:15;25:21; look (1) 51:11 ist (1) 25:19 loud (1) 15:24 ived (1) 43:8 loved (1) 51:11 ist (1) 32:24 low (1) 60:12 ist (1) 32:22 low (1) 60:12 ist (1) 32:22 ma'am (1) 62:22 ist (1) 32:22 machine (6) 32:13,1 20;33:6,15,15 machines (4) 47:23: ist (1) 28:10 s4:15,18;57:5		
L 45:5,8,12;47:3;49 inck (1) 20:25 longer (1) 10:12 ind (1) 20:12 look (5) 32:21;33:16 ind (1) 20:12 look (1) 52:19 ind (1) 16:11 look (1) 52:11 inger (1) 36:2 look (1) 52:11 inger (1) 36:2 look (1) 52:11 inger (1) 25:19 look (1) 52:11 ind (1) 6:9 lots (4) 18:18;27:4,5 ist (1) 32:24 low (1) 60:12 iower (2) 19:7,8 low (1) 60:12 iower (2) 19:7,8 low (1) 60:12 iower (2) 19:7,8 low (1) 62:22 ind (1) 12:2 ind (1) 42:24 iower (2) 8:20,23; 9:13;10:6,9,11,19; 11:9,19;12:21;13	51.15	
longer (1) 10:12 longer (1) 20:12 longer (1) 20:12 longer (1) 20:12 longer (1) 20:12 look (5) 32:21;33:16 look (5) 32:21;33:16 look (1) 52:19 indscaping (1) 38:6 inger (1) 16:11 inger (1) 36:2 inger (1) 25:19 indeership (1) 28:18 indeership (1) 28:18 inger (1) 32:22 inger (1) 28:10 cense (12) 8:20,23; 9:13;10:6,9,11,19; 11:9,19;12:21;13:24; iter (1) 10:4 wel (1) 28:10 cense (12) 8:20,23;	T.	
ack (1) 20:25 long-term (2) 21:22; andfill (4) 20:10;58:8, 13;59:4 indmark (1) 66:13 look (5) 32:21;33:16 indscaping (1) 38:6 look (5) 32:21;33:16 indscaping (1) 38:6 look (1) 52:19 indscaping (1) 38:6 look (2) 15:219 inge (4) 18:18;22:22; 23:4;59:12 arge (4) 18:18;22:22; look (1) 52:19 argest (1) 16:11 looks (1) 52:11 argest (1) 16:14 looks (1) 52:11 ist (4) 20:15;25:21; 36:6;51:8 ist (1) 25:19 loud (1) 15:24 ioud (1) 43:8 loved (1) 5:11 ioud (1) 43:8 loved (1) 5:11 ioud (1) 128:18 low (1) 60:12 aram (1) 28:25 lower (2) 19:7,8 assed (1) 31:17 machine (6) 32:13,1 ass (1) 32:24 machine (6) 32:13,1 avel (1) 28:10 machines (4) 47:23: cense (12) 8:20,23; 9:13;10:6,9,11,19; 11:9,19;12:21;13:24; 12:17;41:8;61:24; 9:13;10:6,9,11,19; 12:17;41:8;61:24; 13:10 mathained (1) 42:4 maintained (1) 42:4 majeure (1) 46:11 maintained (1) 4	L	
and (1) 20:12 38:13 andfill (4) 20:10;58:8, 32:21;33:16 13;59:4 look (5) 32:21;33:16 andmark (1) 66:13 look (5) 32:21;33:16 andscaping (1) 38:6 looked (1) 52:19 arge (4) 18:18;22:22; looking (6) 14:14; 23:4;59:12 looking (6) 14:14; arge (1) 36:2 looking (1) 55:6 argest (1) 16:11 lookis (1) 52:11 argest (1) 16:14 lookis (1) 52:12 ast (4) 20:15;25:21; 36:6;51:8 asting (1) 6:9 lots (4) 18:18;27:4,5 baad (1) 43:8 loved (1) 5:11 baad (1) 43:8 loved (1) 5:11 baad (1) 43:8 loved (1) 5:11 baad (1) 31:17 low (1) 60:12 asst (1) 32:24 low (1) 60:12 bast (1) 32:24 low (1) 60:12 bast (1) 32:24 low (1) 60:12 bast (1) 32:22 machines (4) 47:23: bast (1) 32:22 machines (4) 47:23: bast (1) 28:10 s4:15,18;57:5 cense (12) 8:20,23; 9:13;10:6,9,11,19; 11:9,19;12:21;13:24; 65:4 mathinatined (1) 42:4 maintained (1) 42	ock (1) 20.25	
andfill (4) 20:10;58:8, 13;59:4 look (5) 32:21;33:16 34:24;52:18;61:6 13;59:4 look (5) 32:21;33:16 34:24;52:18;61:6 andmark (1) 66:13 ad:4:4;52:18;61:6 indiscaping (1) 38:6 looked (1) 52:19 irgel (4) 18:18;22:22; looking (6) 14:14; 23:4;59:12 looking (6) 14:14; irgely (1) 16:11 looking (1) 55:6 irgely (1) 16:11 looking (1) 55:6 irgest (1) 16:14 lookis (1) 52:11 indershig (1) 6:9 it (1) 25:19 indership (1) 28:18 loud (1) 15:24 ioved (1) 55:12 loud (1) 15:24 ioved (1) 55:12 loud (1) 55:6 indership (1) 28:18 loud (1) 15:24 ioved (1) 55:12 lower (2) 19:7,8 iuck (1) 66:2 luxury (1) 20:22 indership (1) 28:10 mathines (4) 47:23: ister (1) 10:4 mathines (4) 47:23: ister (1) 10:4 mathines (4) 47:23: isting (3) 6:3,4; 13:10		
13;59:4 34:24;52:18;61:6 indmark (1) 66:13 iooked (1) 52:19 indscaping (1) 38:6 iooked (1) 52:19 irge (4) 18:18;22:22; 23:4;59:12 irgely (1) 16:11 iooking (6) 14:14; irgely (1) 16:11 iooking (1) 55:6 irgest (1) 16:14 iooking (1) 55:6 irgest (1) 16:14 iooking (1) 55:6 indmark (1) 66:2 iooking (1) 55:6 irgest (1) 16:14 iookis (1) 52:11 indersing (1) 6:9 iots (4) 18:18;27:4,52 indersing (1) 25:19 ioud (1) 15:24 ioud (1) 55:12 ioud (1) 55:11 ioud (1) 55:12 ioud (1) 55:11 ioud (1) 55:12 ioud (1) 55:12 ift (3) 5:20;19:7,17 ious (1) 60:12 iower (2) 19:7,8 iuck (1) 66:2 iuxury (1) 20:22 inchines (4) 47:23: ister (1) 10:4 inchines (4) 47:23: ister (1) 10:4 inchines (4) 47:23: ister (1) 28:10 inchines (1) 42:4; ister (1) 28:10		
andmark (1) 66:13 looked (1) 52:19 andscaping (1) 38:6 looking (6) 14:14; arge (4) 18:18;22:22; 23:4;59:12 argely (1) 16:11 looking (1) 55:6 argest (1) 16:14 looking (1) 55:6 ast (1) 25:19 loud (1) 15:24 adership (1) 28:18 loved (1) 5:11 aad (1) 43:8 loved (1) 5:11 baad (1) 43:8 loved (1) 5:11 baad (1) 31:17 low (1) 60:12 argest (1) 32:24 low (1) 60:12 awae (1) 55:12 low (1) 60:12 best (1) 32:24 low (1) 60:22 awae (1) 42:15 machines (4) 47:23: best (1) 28:10 machines (4) 47:23: cense (12) 8:20,23; 9:13;10:6,9,11,19; 9:13;10:6,9,11,19; 12:17;41:8;61:24; 11:9,19;12:21;13:24; adatam (6) 7:14;9:8: 12:17;41:8;61:24; 6		
andscaping (1) 38:6 looking (6) 14:14; arge (4) 18:18;22:22; 23:4;59:12 argely (1) 16:11 looks (1) 52:11 arges (1) 36:2 looks (1) 52:11 arges (1) 16:14 looks (1) 55:6 ast (1) 25:19 loud (1) 15:24 adership (1) 28:18 loved (1) 5:11 aad (1) 43:8 loved (1) 5:11 baad (1) 43:8 loved (1) 5:11 baad (1) 31:17 low (1) 60:12 arges (1) 31:17 low (1) 60:12 arges (1) 32:24 low (1) 60:12 arges (1) 32:24 low (1) 60:12 arges (1) 32:24 low (1) 60:22 arges (1) 32:22 machine (6) 32:13,11 arges (1) 32:22 machine (6) 32:13,11 bese (1) 28:10 s4:15,18;57:5 Cense (12) 8:20,23; 9:13;10:6,9,11,19; 9:13;10:6,9,11,19; 12:17;41:8;61:24; 11:9,19;12:21;13:24; ataintained (1) 42:4 <th></th> <th></th>		
arge (4) $18:18;22:22;$ $24:19,20;54:3,8;60;$ $23:4;59:12$ $24:19,20;54:3,8;60;$ $23:4;59:12$ $10oks (1) 52:11$ $1rgely (1) 16:11$ $10oming (1) 55:6$ $1rges (1) 36:2$ $10oks (1) 52:11$ $1rges (1) 36:2$ $10oks (1) 52:11$ $1rges (1) 36:2$ $13:13;22:12;$ $36:6;51:8$ $23:19;25:10,16;26;$ $11 25:19$ $13:36:11;47:15;$ $52:19;53:9;56:8,11;$ $13:36:11;47:15;$ $52:19;53:9;56:8,11;$ $10ots (4) 18:18;27:4,55;$ $29:11$ $10ots (1) 5:11$ $10ots (1) 5:12$ $10ots (1) 5:11$ $10ots (1) 5:12$ $10ots (1) 5:12$ $11 3:10$ $10ots (1) 60:12$ $11 3:10$ $10ots (1) 60:22$ $11 3:10$ $10ots (1) 60:22$ $11 3:10$ $10ots (1) 62:22$ $11 3:10$ $10ots (1) 61:11$ $11 3:10$ $10ots (1) 61:12$		
23:4;59:12 looks (1) 52:11 irrgely (1) 16:11 looming (1) 55:6 irrger (1) 36:2 lot (13) 18:13;22:12; irrges (1) 16:14 23:19;25:10,16;26 isst (4) 20:15;25:21; 36:6;51:8 isst (4) 20:15;25:21; 36:6;51:8 issting (1) 6:9 13:36:11;47:15; isting (1) 6:9 13:36:11;47:15; isting (1) 6:9 13:36:11;47:15; isting (1) 25:19 loud (1) 15:24 ioved (1) 25:19 loved (1) 5:11 ioved (1) 31:17 low (1) 60:12 iower (2) 19:7,8 low (1) 60:12 iower (2) 19:7,8 low (1) 60:22 iower (2) 19:7,8 low (1) 62:22 iower (1) 28:10 machines (4) 47:23: cense (12) 8:20,23; 9:13;10:6,9,11,19; 11:9,19;12:21;13:24; 12:17;41:8;61:24; ii:19,19;12:21;13:24; ii:19:10 ii:19,19;12:21;13:24; ii:11 ii:10 13:10		
argely (1) 16:11 looming (1) 55:6 argest (1) 16:14 lot (13) 18:13;22:12; ast (4) 20:15;25:21; 36:6;51:8 asting (1) 6:9 lots (4) 18:18;27:4,5 asting (1) 6:9 lots (4) 18:18;27:4,5 asting (1) 25:19 loud (1) 15:24 aundering (1) 27:8 loved (1) 5:11 baad (1) 43:8 loved (1) 5:11 aad (1) 43:8 loved (1) 5:11 baad (1) 31:17 low (1) 60:12 baased (1) 31:17 low (1) 60:22 awased (1) 32:24 low (1) 60:22 bases (1) 32:24 low (1) 60:22 bases (1) 32:22 machines (6) 32:13,11 bases (1) 32:22 machines (4) 47:233 better (1) 10:4 machines (4) 47:233 by 13;10:6,9,11,19; 12:17;41:8;61:24; 11:9,19;12:21;13:24; maintained (1) 42:4 maintained (1) 42:4 maintained (1) 42:4 maintained (1) 42:4 majeure (1) 46:11		
arger (1) 36:2 lot (13) 18:13;22:12; argest (1) 16:14 ist (1) 20:15;25:21; 36:6;51:8 isting (1) 6:9 isting (1) 6:9 isting (1) 25:19 indering (1) 27:8 iots (4) 18:18;27:4,5 aad (1) 43:8 ioved (1) 5:11 istadership (1) 28:18 ioved (1) 5:11 isat (1) 32:24 ioved (1) 5:11 aased (1) 31:17 ioved (1) 5:11 aased (1) 31:17 ioved (1) 5:12 aast (1) 32:24 ioved (1) 66:2 aased (1) 32:24 iover (2) 19:7,8 aased (1) 32:22 ma'am (1) 62:22 machines (4) 47:23: 54:15,18;57:5 Madam (6) 7:14;9:8: 20;33:6,15,15 machines (1) 42:4 maintained (1) 42:4 maintained (1) 42:4 maintained (1) 42:4 maintained (1) 42:4 majeure (1) 46:11 majeure (1) 31:17 iot (1) 31:17		
argest (1) 16:14 23:19:25:10,16;26 ast (4) 20:15;25:21; 3;36:11;47:15; 36:6;51:8 13;36:11;47:15; asting (1) 6:9 13;36:11;47:15; bisting (1) 6:9 10ts (4) 18:18;27:4,5 audership (1) 27:8 29:11 baad (1) 43:8 loud (1) 15:24 baad (1) 43:8 loved (1) 5:11 baad (1) 43:8 loved (1) 5:11 baad (1) 31:17 low (1) 60:12 baased (1) 31:17 low (1) 60:12 baased (1) 31:17 low (1) 60:12 baased (1) 31:17 lower (2) 19:7,8 baased (1) 32:24 lower (2) 19:7,8 baase (1) 32:24 lower (2) 19:7,8 bases (1) 32:22 machine (6) 32:13,1 bases (1) 32:22 machines (4) 47:23: best (1) 28:10 s4:15,18;57:5 cense (12) 8:20,23; 9:13;10:6,9,11,19; 11:9,19;12:21;13:24; 12:17;41:8;61:24; bits (1) 42:14 65:4 maintained (1) 42:4 majeure (1) 46:11 majeure (1) 46:11 major (1) 31:17		
ast (4) 20:15;25:21; 13;36:11;47:15; 36:6;51:8 13;36:11;47:15; asting (1) 6:9 13:36:11;47:15; pundering (1) 27:8 13;36:11;47:15; aad (1) 43:8 lots (4) 18:18;27:4,5 aad (1) 43:8 loud (1) 15:24 aad (1) 43:8 loud (1) 15:24 aad (1) 43:8 loud (1) 15:24 aad (1) 43:8 loved (1) 5:11 baad (1) 31:17 low (1) 60:12 aased (1) 31:17 low (1) 60:12 aased (1) 31:17 low (1) 60:12 aased (1) 31:17 low (1) 66:2 aased (1) 42:15 machine (6) 32:13,1 aases (1) 32:22 machines (4) 47:23: ft (3) 5:20;19:7,17 M egislative (1) 42:15 machines (4) 47:23: ses (1) 32:22 machines (4) 47:23: pi13;10:6,9,11,19; 12:17;41:8;61:24; 11:9,19;12:21;13:24; 12:17;41:8;61:24; maintained (1) 42:4 majeure (1) 46:11 majeure (1) 46:11 major (1) 31:17		
36:6;51:8 52:19;53:9;56:8,14 issting (1) 6:9 iots (4) 18:18;27:4,5 inundering (1) 27:8 29:11 isad (1) 43:8 ioud (1) 15:24 isad (1) 31:17 ioud (1) 60:12 isased (1) 31:17 iouck (1) 66:2 isase (1) 32:24 iuck (1) 66:2 isase (1) 32:22 imachines (6) 32:13,1 isase (1) 32:22 machines (6) 32:13,1 isase (1) 28:10 isachines (4) 47:23 isase (1) 28:20,23; 9:13;10:6,9,11,19; 11:9,19;12:21;13:24; isachines (1) 42:4 isachines (3) 6:3,4; iaintained (1) 42:4 isachines (3) 6:3,4; iaintained (1) 42:4 isachines (4) 13:17 iaintained (1) 42:4		
asting (1) 6:9 lots (4) 18:18;27:4,5 aundering (1) 25:19 29:11 bundering (1) 27:8 loud (1) 15:24 aad (1) 43:8 loved (1) 5:11 baad (1) 31:17 low (1) 60:12 baased (1) 31:17 low (1) 60:12 baased (1) 31:17 low (1) 66:2 baased (1) 32:24 luck (1) 66:2 baase (1) 55:12 ma'am (1) 62:22 ft (3) 5:20;19:7,17 M egislative (1) 42:15 machine (6) 32:13,1 ses (1) 32:22 machines (4) 47:23; better (1) 10:4 machines (4) 47:23; setter (1) 10:4 machines (4) 47:23; setter (1) 28:10 54:15,18;57:5 Cense (12) 8:20,23; 9:13;10:6,9,11,19; 11:9,19;12:21;13:24; 65:4 maintained (1) 42:4 majeure (1) 46:11 majeure (1) 46:11 major (1) 31:17		
atter (1) 25:19 29:11 bandering (1) 27:8 loud (1) 15:24 band (1) 43:8 loved (1) 5:11 band (1) 43:8 loved (1) 5:11 band (1) 28:18 loved (1) 5:11 band (1) 28:25 lower (2) 19:7,8 band (1) 32:24 lower (2) 19:7,8 band (1) 32:24 lower (2) 19:7,8 band (1) 55:12 lower (2) 19:7,8 bar (1) 55:12 ma'am (1) 62:22 bar (1) 10:4 machine (6) 32:13,1 bar (1) 10:4 machines (4) 47:23: bar (1) 10:4 setter (1) 10:4 bar (1) 10:4 setter (1) 10:4 bar (1) 10:4 setter (1) 28:10 cense (12) 8:20,23; 9:13;10:6,9,11,19; 11:9,19;12:21;13:24; 65:4 maintained (1) 42:4 majeure (1) 46:11 majeure (1) 46:11 major (1) 31:17		
initial construction (1) 27:8 initial construction (1) 28:18 initial construction (1) 28:18 initial construction (1) 28:12 initial construction (1) 28:22 initial construction (1) 42:15 initial construction (1) 42:14 initial construction (1) 42:14 initial construction (1) 42:14 initial construction (1) 42:14 initial constretion <th>• • •</th> <th></th>	• • •	
ead (1) $43:8$ loved (1) $5:11$ eadership (1) $28:18$ lowel (1) $5:11$ eadership (1) $28:18$ low (1) $60:12$ eased (1) $31:17$ low (1) $60:12$ eased (1) $31:17$ low (1) $60:21$ eased (1) $32:24$ luck (1) $66:2$ ease (1) $55:12$ luck (1) $66:2$ ease (1) $55:12$ luck (1) $66:2$ ease (1) $55:12$ luck (1) $66:2$ ease (1) $52:21$ ma'am (1) $62:22$ ease (1) $32:22$ machine (6) $32:13,1$ $20;33:6,15,15$ machines (4) $47:23:5$ exter (1) $10:4$ machines (4) $47:23:5$ exter (1) $10:4$ sevel (1) $28:10$ cense (12) $8:20,23;$ $9:13;10:6,9,11,19;$ $11:9,19;12:21;13:24;$ $12:17;41:8;61:24;$ $14:16$ maintained (1) $42:4$ majeure (1) $46:11$ major (1) $31:17$		
aadership (1) 28:18 low (1) 60:12 baarn (1) 28:25 lower (2) 19:7,8 baased (1) 31:17 lower (2) 19:7,8 baased (1) 31:17 lower (2) 19:7,8 baased (1) 32:24 lower (2) 19:7,8 baased (1) 55:12 luck (1) 66:2 baased (1) 55:12 luck (1) 60:22 baased (1) 55:12 luck (1) 60:22 base (1) 55:12 ma'am (1) 62:22 base (1) 42:15 machine (6) 32:13,1 base (1) 32:22 machines (4) 47:23: base (1) 28:10 54:15,18;57:5 badam (6) 7:14;9:8: 12:17;41:8;61:24; bits (1) 28:10 54:15,18;57:5 badam (6) 7:14;9:8: 12:17;41:8;61:24; bits (1) 28:10 54:15,18;57:5 badam (6) 7:14;9:8: 12:17;41:8;61:24; bits (1) 29:12:21;13:24; 65:4 maintained (1) 42:4 majeure (1) 46:11 major (1) 31:17 13:10		
aarn (1) 28:25 lower (2) 19:7,8 aased (1) 31:17 luck (1) 66:2 aast (1) 32:24 luck (1) 66:2 aast (1) 55:12 luck (1) 62:22 aare (1) 55:12 ma'am (1) 62:22 aare (1) 42:15 ma'am (1) 62:22 agislation (3) 40:21; 44:10;46:17 44:10;46:17 ma'am (1) 62:22 agislative (1) 42:15 machine (6) 32:13,1 ayse (1) 28:10 54:15,18;57:5 cense (12) 8:20,23; 9:13;10:6,9,11,19; 11:9,19;12:21;13:24; 12:17;41:8;61:24; 14:16 maintained (1) 42:4 majeure (1) 46:11 major (1) 31:17		
pased (1) 31:17 pased (1) 55:12 part (3) 5:20;19:7,17 pagislation (3) 40:21; 44:10;46:17 pases (1) 32:22 machines (6) 32:13,1 pases (1) 32:22 machines (4) 47:23: part (1) 10:4 part (1) 28:10 cense (12) 8:20,23; 9:13;10:6,9,11,19; 11:9,19;12:21;13:24; 14:16 maintained (1) 42:4 majeure (1) 46:11 major (1) 31:17		
east (1) 32:24 luxury (1) 20:22 eave (1) 55:12 Iuxury (1) 20:22 eff (3) 5:20;19:7,17 M egislation (3) 40:21; 44:10;46:17 egislative (1) 42:15 ma'am (1) 62:22 egislative (1) 42:15 machine (6) 32:13,11 eyes (1) 32:22 20;33:6,15,15 eyes (1) 28:10 54:15,18;57:5 cense (12) 8:20,23; 9:13;10:6,9,11,19; 11:9,19;12:21;13:24; 12:17;41:8;61:24; 14:16 maintained (1) 42:4 icensing (3) 6:3,4; majeure (1) 46:11 13:10 major (1) 31:17		
wave (1) 55:12 M egislation (3) 40:21; ma'am (1) 62:22 addition (3) 40:21; ma'am (1) 62:22 agislative (1) 42:15 machine (6) 32:13,11 ways (1) 32:22 machines (4) 47:23: ways (1) 28:10 statistics cense (12) 8:20,23; Madam (6) 7:14;9:8: 9:13;10:6,9,11,19; 12:17;41:8;61:24; 11:9,19;12:21;13:24; 65:4 maintained (1) 42:4 majeure (1) 46:11 majeure (1) 46:11 major (1) 31:17		
M M Pegislation (3) 40:21; 44:10;46:17 regislative (1) 42:15 pegislative (1) 42:16 machines (4) 47:23: 54:15,18;57:5 Madam (6) 7:14;9:8: 12:17;41:8;61:24; 65:4 maintained (1) 42:4 majeure (1) 46:11 major (1) 31:17		,,,
egislation (3) 40:21; 44:10;46:17 egislative (1) 42:15 egislative (1) 42:15 ess (1) 32:22 exter (1) 10:4 exter (1) 28:10 cense (12) 8:20,23; 9:13;10:6,9,11,19; 11:9,19;12:21;13:24; 14:16 icensing (3) 6:3,4; 13:10		Μ
44:10;46:17 ma'am (1) 62:22 egislative (1) 42:15 machine (6) 32:13,1 ess (1) 32:22 20;33:6,15,15 exter (1) 10:4 20;33:6,15,15 exter (1) 28:10 54:15,18;57:5 cense (12) 8:20,23; 9:13;10:6,9,11,19; 11:9,19;12:21;13:24; 12:17;41:8;61:24; 14:16 maintained (1) 42:4 icensing (3) 6:3,4; 13:10		
agislative (1) 42:15 machine (6) 32:13,1 ass (1) 32:22 20;33:6,15,15 atter (1) 10:4 20;33:6,15,15 avel (1) 28:10 54:15,18;57:5 cense (12) 8:20,23; 9:13;10:6,9,11,19; 11:9,19;12:21;13:24; 12:17;41:8;61:24; 14:16 maintained (1) 42:4 icensing (3) 6:3,4; majeure (1) 46:11 13:10 major (1) 31:17	44:10;46:17	ma'am (1) 62:22
20;33:6,15,15 exter (1) 10:4 evel (1) 28:10 cense (12) 8:20,23; 9:13;10:6,9,11,19; 11:9,19;12:21;13:24; 14:16 icensing (3) 6:3,4; 13:10		
wetter (1) 10:4 machines (4) 47:23; wel (1) 28:10 54:15,18;57:5 cense (12) 8:20,23; Madam (6) 7:14;9:8; 9:13;10:6,9,11,19; 12:17;41:8;61:24; 14:16 65:4 icensing (3) 6:3,4; maintained (1) 42:4 13:10 majeure (1) 46:11 major (1) 31:17		20:33:6,15,15
Sevel (1) 28:10 54:15,18;57:5 Cense (12) 8:20,23; Madam (6) 7:14;9:8; 9:13;10:6,9,11,19; 12:17;41:8;61:24; 14:16 maintained (1) 42:4 icensing (3) 6:3,4; majeure (1) 46:11 13:10 major (1) 31:17		
Cense (12) 8:20,23; 9:13;10:6,9,11,19; 11:9,19;12:21;13:24; 14:16Madam (6) 7:14;9:8; 12:17;41:8;61:24; 65:4 maintained (1) 42:4 majeure (1) 46:11 major (1) 31:17		
9:13;10:6,9,11,19; 11:9,19;12:21;13:24; 14:16 icensing (3) 6:3,4; 13:10 12:17;41:8;61:24; 65:4 maintained (1) 42:4 majeure (1) 46:11 major (1) 31:17		
11:9,19;12:21;13:24; 65:4 14:16 maintained (1) 42:4 icensing (3) 6:3,4; majeure (1) 46:11 13:10 major (1) 31:17		
14:16 maintained (1) 42:4 icensing (3) 6:3,4; majeure (1) 46:11 13:10 major (1) 31:17		
icensing (3) 6:3,4;majeure (1) 46:1113:10major (1) 31:17		
13:10 major (1) 31:17		
	N / ····	.,

Mamma (1) 16:6 manage (1) 29:3 manager (2) 14:21; 15:5 managers (2) 28:20, 24 Manassas (1) 28:14 mandatory (1) 30:9 manipulation (1) 44:21 manuals (1) 32:10 manufacturers (1) 22:17many (4) 31:9,10; 36:21;42:18 map (1) 24:3 March (1) 54:22 mark (1) 5:20 markers (1) 22:13 market (5) 17:15,16; 19:8;56:18;60:13 marketing (4) 25:17; 33:12,24;52:16 markets (1) 23:8 9,25; Maryland (2) 23:9; 9:11 24:6 mature (1) 23:7 maturity (1) 60:5 maximum (3) 15:16; 45:5,8 May (5) 9:15,18; 29:23;39:11;51:15 maybe (3) 53:7; 66:7 56:12;57:11 **Meadow (6)** 9:16; 62:17;65:8,14;66:6, 12 26:5. mean (4) 29:7;37:15; 45:14;57:2 meaningful (2) 37:2; 64:4 means (2) 54:3,25 mechanism (1) 49:3 media (1) 33:12 median (1) 24:16 meet (1) 10:21 meeting (15) 4:5,8,18; 6:22;7:2,16;8:6;10:2; 19:13,14;22:25; 51:24;64:18;65:21; 66:18 meetings (7) 63:2,3,8, 17,18;64:2,14 meeting's (1) 52:3 member (2) 26:13; 64:7 members (14) 5:4; 9:10;20:4,21;26:20; 27:6,13,18;28:3;30:8, 10;32:17;36:21;61:25 memo (2) 12:19;45:9 mentioned (3) 22:22;

31:5;37:19

Transcript of Proceedings October 15, 2024

met (2) 10:12:13:18 method (5) 42:12; 44:15;46:6;48:2,14 methods (1) 45:2 MGM (2) 23:17;24:4 Mia's (1) 16:6 mic (2) 52:4;55:20 microphone (1) 14:24 mid-September (1) 9:19 miles (1) 4:17 million (6) 24:12;25:2, 3,3,4,8 minimize (1) 44:22 minutes (8) 6:21,24; 7:15,23;8:4,14;48:13; 51:12 miss (2) 6:13;66:6 missed (1) 63:4 moment (2) 5:25; 17:16 money (6) 24:23; 27:7;29:15,16;54:18; 56:9 Montclair (1) 25:22 month (3) 6:12;27:10; 54:4 months (1) 44:4 more (17) 4:17;7:19; 20:24;22:18,20;23:7; 32:22:33:18.25: 38:19;44:15;46:13; 47:3;53:14;55:7; 60:8;65:3 morning (3) 4:4;15:2, 3 most (7) 22:20;25:17; 26:8,17;28:7;32:21; 36:4 motion (12) 6:24;7:3; 8:14.21.24:11:17.24: 12:5;40:11,18,23; 51:7 moved (7) 7:5,7;9:2; 12:7;40:25;43:9; 63:16 moves (1) 43:3 moving (1) 6:12 much (5) 36:2;53:17; 58:5;61:4,5 multiple (1) 58:17 must (1) 10:8 mutual (1) 60:13 Myers (2) 41:7;50:4 myself (2) 5:2;13:12 Ν

name (2) 31:18;63:3 naming (1) 53:4 National (2) 9:19;24:4 near (2) 26:19;58:12 nearly (1) 59:10

FUBLIC HEAKING	1
necessarily (2) 21:23;	5
29:6	occ
necessary (1) 13:23	Oct
necessity (1) 27:21	9
need (5) 20:7;27:25;	off (
52:23,24;58:21	4
needed (2) 45:25;	offe
49:12	3
needs (2) 37:16;	6
42:13	offe
neighborhoods (1)	2
21:20	offic
neighboring (1) 21:19	5
network (1) 16:15	offic
new (8) 8:16;11:18;	offli
18:4;20:21;28:3;	onc
35:6;65:11;66:8	one
newly (3) 28:23,24;	4
41:23	2
news (1) 62:19	3
Next (17) 5:6;6:12,20;	4
8:16;11:18;18:2,19;	5
19:24;21:25;23:2;	6
30:17;40:13;44:4,23;	one
54:19;62:13,17	ong
nice (2) 61:7;66:9	2
nine (1) 28:12	onli
NIXON (39) 4:4,14,19,	5
23;5:2,3;6:20;7:8,11,	only
24;8:11;9:3,6;11:6,	1
14;12:10;15:3;35:15;	3
37:18;38:18;39:14,	6
16,21;40:8;41:2,5;	ope
47:8;49:17;50:2,16;	2
51:4;55:14;59:16;	1
61:20;62:19;64:23;	ope
65:16,19;66:15	1
normal (1) 48:20	20
north (2) 23:23;24:9	2
northeast (1) 24:9	5 5
Northern (2) 23:3; 28:17	5
northwest (1) 24:9	
NOTE (2) 8:9;10:20	ope 1:
noted (1) 61:11	ope
noticed (1) 48:12	3
NOVA (1) 25:21	ope
November (11) 22:8;	ope
30:13,20;37:23;	ope
38:20;39:8,11,13;	6
53:25;54:4,9	opir
number (8) 41:18;	opp
42:6;43:13;47:23;	2
58:9;60:14,25;61:2	opp
numbers (5) 37:8,11,	2
14;43:13;61:6	6
	opp
0	1
	opti
Oak (2) 5:19;57:19	4
obligations (2) 10:8,	opti
22	4
	i

52:10;65:11	organiz
occupancy (1) 16:13 October (6) 4:2,7;	25 organiz
9:15,22;22:7;54:7	36:23
off (3) 42:7;43:12;	orienta
47:6	32:12
offer (6) 12:2;21:14;	origina
32:16;39:25;63:11;	OTB (5
64:4	52:14
offering (3) 14:2;28:4;	OTD (1)
29:9	others
office (3) 44:13;47:14;	ought (
50:8	ourselv
officer (1) 13:11	out (6)
offline (1) 43:10	34:15
once (2) 28:21;44:2	61:16
one (22) 12:18;17:3,	outlet (
4;19:13,20;20:24;	outlets
21:18;25:9;28:15;	outline
31:17;37:18;42:22;	outline
44:25;47:11;53:4,10;	45:9;
56:22,24;57:24;63:4;	outread
65:3,6	61:4
ones (1) 5:11	outside
ongoing (5) 27:19;	over (7)
28:22;37:20,20;42:19	24:13
	53:5;
online (2) 21:10; 55:23	
	overall
only (11) 5:16;7:17;	overco
16:20;22:24;23:17;	overvie
38:10,23;39:4;47:11;	overwh
60:24;64:15	21:12
open (10) 18:22;21:6;	own (4)
28:21;30:12,16,17,	12:21
18;39:4;51:10;60:17	
opening (20) 5:6;	
18:15;19:23,24;	
20:23;21:5,11;22:6,7;	Pacific
28:19;30:20,23;	Paddoo
37:23;38:17,19;39:3;	page (1
52:11;53:15;54:7;	paid (1)
55:8	parade
operate (2) 12:22;	parimu
15:15	11:20
operating (3) 29:19;	32:16
32:23;36:10	Pari-Mu
operation (1) 21:8	Pari-Mu
operator's (1) 47:24	13:10
opinion (3) 63:11,20;	Park (4
64:9	15,15
opinions (1) 64:5	parking
opportunities (3)	23,24
26:14;28:23;36:22	part (5)
opportunity (7) 20:18;	26:22
23:25;52:15,20;53:9;	particip
63:19;64:3	26:5,
opposed (4) 8:12;	particip
11:15;40:9;51:5	particu
option (4) 43:11;	parties
44:13;45:23,24	partner
options (3) 19:22;	28:11
42:18,21	passed
order (3) 4:6,9;54:20	passio
	r

zation (2) 36:3, past (2) 6:6:35:21 pasta (1) 16:7 patient (3) 17:3; zations (1) 23:11;27:25 3 patron (3) 34:14;35:4, ation (2) 27:20; 2 10 ally (1) 17:12 paving (1) 38:5 **5)** 16:13:17:24; pay (2) 54:20,21 4,19,25 paying (1) 58:19) 18:18 **Peninsula (2)** 56:7; (1) 65:19 57:23 (1) 56:18 people (9) 16:14; ves (1) 31:21 18:4;24:13;29:3,4; 18:7;20:4; 32:25;33:5;52:22; 5;52:22;56:16; 60:3 per (4) 23:5;42:25; **(1)** 39:4 45:5,8 (1) 30:16 percent (14) 34:9; (1) 45:23 41:23,25;43:21,23,23, ed (4) 14:9; 24;44:5,6,7,7;46:21, ;48:17;50:21 23,23 ch (2) 60:24; percentage (1) 61:8 perhaps (3) 52:21; e (1) 38:6 53:3,6 **7)** 12:21;15:24; period (4) 51:19; 3;42:10;44:4; 62:24;63:7,16 permission (1) 45:10 ;58:2 (2) 22:5;24:24 permit (1) 20:14 me (1) 20:16 person (1) 33:12 ew (1) 17:6 personally (1) 25:23 helming (1) personnel (1) 30:4 2 phone (1) 60:14) 11:19,25; physically (1) 5:5 1;39:24 pickleball (1) 59:18 picture (1) 53:10 Р pictures (3) 18:17; 53:7.8 (2) 56:7;57:23 pizza (1) 16:7 place (6) 9:17;32:9; ck (1) 5:18 35:9:39:10:48:9: **1)** 50:12) 34:15 52:25 (1) 26:7 places (1) 10:7 plan (4) 15:11;56:3,6; ituel (8) 10:5; 0;12:3;13:2,21;57:24 6;33:2;39:25 plans (2) 35:22;56:13 utuel (1) 6:3 play (1) 17:24 utuels (2) 6:4; Playbook (4) 16:2; 17:25;18:19;19:4 0 player (2) 14:5;29:13 **4)** 28:14;58:12, players (1) 20:5 5 g (7) 16:19,22, playing (2) 34:10,11 4,25;17:2,8 please (9) 8:6,12;) 5:15;6:5; 11:10,15;14:25;40:3, 2;29:25;30:3 9;50:24;51:5 plenty (1) 27:5 pated (3) 25:23; Plunge (1) 25:24 pating (1) 4:16 point (6) 32:24;37:13; lar (1) 49:15 38:15;58:11;60:22; (2) 50:8;55:10 65:6 red (2) 27:11; poker (1) 25:22 Polar (1) 25:24 police (2) 26:21,24 d (2) 5:12;46:17 passion (1) 5:19 **pop (1)** 52:19

Transcript of Proceedings October 15, 2024

population (3) 23:5, 14;34:10 portion (1) 58:6 position (2) 13:25; 28:7positions (3) 28:6; 29:5,17 positive (1) 52:13 possibility (1) 49:16 possible (1) 65:13 potential (3) 16:21; 24:14;44:21 power (2) 20:15; 38:22 practical (1) 44:16 precise (1) 38:19 preparations (1) 36:14 prepared (1) 39:3 prepares (1) 43:25 presence (2) 16:12; 26:24 Present (5) 4:13,15, 22,25;5:5 presentation (3) 14:12;29:22;52:9 presented (4) 8:6,15; 40:3;50:20 presenting (1) 14:22 presents (1) 52:15 president (1) 55:25 press (1) 9:24 pressure (1) 53:20 pretty (3) 11:5;22:19; 37:9 prevents (1) 44:20 previous (1) 6:22 previously (1) 13:20 Prince (2) 25:20; 27:12 printing (1) 27:7 prior (1) 20:10 privilege (1) 5:21 probably (6) 22:19; 23:19;26:16;52:14; 56:16;63:3 problem (3) 54:10; 55:6,6 problems (1) 62:6 procedure (1) 47:21 procedures (1) 29:20 process (1) 65:14 product (2) 34:12; 39:5 profer (1) 26:22 profit (1) 37:15 profitable (1) 37:9 program (1) 25:12 progression (1) 28:8 project (6) 17:21; 20:9;26:9;37:9;58:6; 59:10 projection (1) 24:22 projections (1) 37:8

obviously (3) 29:16;

ORTEGA INTERNATIONAL REPORTING (202) 681-5140 (72) necessarily - projections

promote (3) 29:4;	ran (1) 31:6
52:23,24	rate (1) 41:24
promoted (1) 28:23	rather (2) 23:6;33:
promotes (1) 33:20	ratio (1) 43:15
promotional (1) 18:6	R'Burger (2) 16:7,9
promotions (1) 18:7	reached (2) 62:12;
properties (1) 23:16	65:10
property (18) 16:12,	ready (1) 39:7
24;17:6,13;20:13;	realize (1) 56:4
21:24,25;22:24;	really (10) 15:23;
23:15,18,24;26:18,	18:23;24:11;25:9
24;27:14;30:7,12,18;	38:5,8;49:21;57:
38:23	66:5,7
proportional (4)	reason (3) 21:4;
43:12;44:14,14;45:2	38:23;64:15
proposed (3) 6:24; 8:4;44:24	reasons (1) 46:10 reassure (1) 62:7
protect (1) 22:3	receiving (1) 13:4
provide (1) 47:19	recently (1) 26:8
providing (1) 39:5	recognize (1) 6:2
public (20) 27:3;	recognized (1) 63:
34:22;51:9,11,17,21,	recommend (1) 44
22,23;55:15;62:23;	recommendation
63:6,16,22,25;64:3,8,	10:20;14:17;46:5
13,17,19;65:20	recommendations
pull (1) 57:25	50:20
purely (2) 57:16,17	recommended (1)
purse (1) 24:23	14:7
purses (4) 25:4;54:19, 21,23	recommending (1) 10:18
pursuant (2) 40:15,20	recommends (2) 7
put (4) 33:13;46:19;	47:7
put (4) 33:13;46:19; 48:14;53:19	47:7 record (3) 5:3;51:2
	record (3) 5:3;51:2 25
48:14;53:19 putting (2) 32:6;36:19	record (3) 5:3;51:2 25 recorded (1) 51:23
48:14;53:19	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11
48:14;53:19 putting (2) 32:6;36:19 Q	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19;
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19;
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1 referenced (2) 32:
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13 quorum (1) 5:4	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1 referenced (2) 32: 48:13 referendum (1) 13 reflect (1) 5:3
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19: 15:21;31:25;33:1 referenced (2) 32: 48:13 referendum (1) 13 reflect (1) 5:3 regarding (1) 41:11
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13 quorum (1) 5:4 R	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1 referenced (2) 32: 48:13 referendum (1) 13 reflect (1) 5:3 regarding (1) 41:11 regions (1) 62:3
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13 quorum (1) 5:4 R race (3) 9:17,21,25	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1 referenced (2) 32: 48:13 referendum (1) 13 reflect (1) 5:3 regarding (1) 41:11 regions (1) 62:3 regularly (1) 43:9
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13 quorum (1) 5:4 R race (3) 9:17,21,25 racehorses (1) 53:5	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1 referenced (2) 32: 48:13 referendum (1) 13 reflect (1) 5:3 regarding (1) 41:11 regions (1) 62:3 regularly (1) 43:9 regulation (3) 15:1
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13 quorum (1) 5:4 R race (3) 9:17,21,25 racehorses (1) 53:5 races (7) 9:14;10:5,	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1 referenced (2) 32: 48:13 referendum (1) 13 reflect (1) 5:3 regarding (1) 41:11 regions (1) 62:3 regularly (1) 43:9 regulation (3) 15:1 21;58:17
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13 quorum (1) 5:4 R race (3) 9:17,21,25 racehorses (1) 53:5	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1 referenced (2) 32: 48:13 referendum (1) 13 reflect (1) 5:3 regarding (1) 41:11 regions (1) 62:3 regularly (1) 43:9 regulation (3) 15:1
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13 quorum (1) 5:4 R race (3) 9:17,21,25 racehorses (1) 53:5 races (7) 9:14;10:5, 14,24;34:25;35:2;	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1 referenced (2) 32: 48:13 referendum (1) 13 reflect (1) 5:3 regarding (1) 41:11 regions (1) 62:3 regularly (1) 43:9 regulation (3) 15:1 21;58:17 regulations (4) 13:
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13 quorum (1) 5:4 R race (3) 9:17,21,25 racehorses (1) 53:5 races (7) 9:14;10:5, 14,24;34:25;35:2; 52:23	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1 referenced (2) 32: 48:13 referendum (1) 13 reflect (1) 5:3 regarding (1) 41:11 regions (1) 62:3 regularly (1) 43:9 regulation (3) 15:1 21;58:17 regulations (4) 13: 14:19;29:19;48:1
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13 quorum (1) 5:4 R race (3) 9:17,21,25 racehorses (1) 53:5 races (7) 9:14;10:5, 14,24;34:25;35:2; 52:23 Racing (27) 4:8;5:8, 16;6:6;7:2;8:5;9:11; 11:21,22;12:4;13:3;	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1 referenced (2) 32: 48:13 referenced (2) 32: 48:13 reflect (1) 5:3 regarding (1) 41:11 regions (1) 62:3 regularly (1) 43:9 regulation (3) 15:1 21;58:17 regulations (4) 13: 14:19;29:19;48:1 regulator (1) 35:9 regulatory (2) 13:1 49:2
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13 quorum (1) 5:4 R race (3) 9:17,21,25 racehorses (1) 53:5 races (7) 9:14;10:5, 14,24;34:25;35:2; 52:23 Racing (27) 4:8;5:8, 16;6:6;7:2;8:5;9:11; 11:21,22;12:4;13:3; 14:3;18:5,24;32:3,13;	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1 referenced (2) 32: 48:13 referendum (1) 13 reflect (1) 5:3 regarding (1) 41:11 regions (1) 62:3 regularly (1) 43:9 regulation (3) 15:1 21;58:17 regulations (4) 13: 14:19;29:19;48:1 regulator (1) 35:9 regulatory (2) 13:1 49:2 reinforced (1) 38:1
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13 quorum (1) 5:4 R race (3) 9:17,21,25 racehorses (1) 53:5 races (7) 9:14;10:5, 14,24;34:25;35:2; 52:23 Racing (27) 4:8;5:8, 16;6:6;7:2;8:5;9:11; 11:21,22;12:4;13:3; 14:3;18:5,24;32:3,13; 33:6,9,20;34:21,23;	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1 referenced (2) 32: 48:13 referendum (1) 13 reflect (1) 5:3 regarding (1) 41:11 regions (1) 62:3 regulation (3) 15:1 21;58:17 regulations (4) 13: 14:19;29:19;48:1 regulator (1) 35:9 regulatory (2) 13:1 49:2 reinforced (1) 38:1 rejected (1) 62:7
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13 quorum (1) 5:4 R race (3) 9:17,21,25 racehorses (1) 53:5 races (7) 9:14;10:5, 14,24;34:25;35:2; 52:23 Racing (27) 4:8;5:8, 16;6:6;7:2;8:5;9:11; 11:21,22;12:4;13:3; 14:3;18:5,24;32:3,13; 33:6,9,20;34:21,23; 40:2,15,20;50:23;	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1 referenced (2) 32: 48:13 referendum (1) 13 reflect (1) 5:3 regarding (1) 41:11 regions (1) 62:3 regulation (3) 15:1 21;58:17 regulations (4) 13: 14:19;29:19;48:1 regulator (1) 35:9 regulatory (2) 13:1 49:2 reinforced (1) 38:1 rejected (1) 62:7 related (1) 50:22
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13 quorum (1) 5:4 R race (3) 9:17,21,25 racehorses (1) 53:5 races (7) 9:14;10:5, 14,24;34:25;35:2; 52:23 Racing (27) 4:8;5:8, 16;6:6;7:2;8:5;9:11; 11:21,22;12:4;13:3; 14:3;18:5,24;32:3,13; 33:6,9,20;34:21,23; 40:2,15,20;50:23; 52:23;62:25	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1 referenced (2) 32: 48:13 referendum (1) 13 reflect (1) 5:3 regarding (1) 41:11 regions (1) 62:3 regulation (3) 15:1 21;58:17 regulations (4) 13: 14:19;29:19;48:1 regulator (1) 35:9 regulatory (2) 13:1 49:2 reinforced (1) 38:1 rejected (1) 62:7 related (1) 50:22 relates (1) 12:19
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13 quorum (1) 5:4 R race (3) 9:17,21,25 racehorses (1) 53:5 races (7) 9:14;10:5, 14,24;34:25;35:2; 52:23 Racing (27) 4:8;5:8, 16;6:6;7:2;8:5;9:11; 11:21,22;12:4;13:3; 14:3;18:5,24;32:3,13; 33:6,9,20;34:21,23; 40:2,15,20;50:23; 52:23;62:25 rainfall (1) 21:17	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1 referenced (2) 32: 48:13 referenced (2) 32: 48:13 referendum (1) 13 reflect (1) 5:3 regarding (1) 41:11 regions (1) 62:3 regulation (3) 15:1 21;58:17 regulations (4) 13: 14:19;29:19;48:1 regulator (1) 35:9 regulatory (2) 13:1 49:2 reinforced (1) 38:1 rejected (1) 60:7 related (1) 50:22 relates (1) 12:19 relationship (1) 66
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13 quorum (1) 5:4 R race (3) 9:17,21,25 racehorses (1) 53:5 races (7) 9:14;10:5, 14,24;34:25;35:2; 52:23 Racing (27) 4:8;5:8, 16;6:6;7:2;8:5;9:11; 11:21,22;12:4;13:3; 14:3;18:5,24;32:3,13; 33:6,9,20;34:21,23; 40:2,15,20;50:23; 52:23;62:25 rainfall (1) 21:17 raised (1) 51:16	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1 referenced (2) 32: 48:13 referenced (2) 32: 48:13 referendum (1) 13 reflect (1) 5:3 regarding (1) 41:11 regions (1) 62:3 regulation (3) 15:1 21;58:17 regulations (4) 13: 14:19;29:19;48:1 regulator (1) 35:9 regulator (1) 35:9 regulator (2) 13:1 49:2 reinforced (1) 38:1 rejected (1) 60:7 related (1) 50:22 relates (1) 12:19 relationship (1) 66 release (1) 9:24
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13 quorum (1) 5:4 R race (3) 9:17,21,25 racehorses (1) 53:5 races (7) 9:14;10:5, 14,24;34:25;35:2; 52:23 Racing (27) 4:8;5:8, 16;6:6;7:2;8:5;9:11; 11:21,22;12:4;13:3; 14:3;18:5,24;32:3,13; 33:6,9,20;34:21,23; 40:2,15,20;50:23; 52:23;62:25 rainfall (1) 21:17	record (3) 5:3;51:2 25 recorded (1) 51:23 rectify (1) 66:11 red (2) 17:10;26:9 reduces (1) 44:18 reference (5) 7:19; 15:21;31:25;33:1 referenced (2) 32: 48:13 referenced (2) 32: 48:13 referendum (1) 13 reflect (1) 5:3 regarding (1) 41:11 regions (1) 62:3 regulation (3) 15:1 21;58:17 regulations (4) 13: 14:19;29:19;48:1 regulator (1) 35:9 regulatory (2) 13:1 49:2 reinforced (1) 38:1 rejected (1) 60:7 related (1) 50:22 relates (1) 12:19 relationship (1) 66
48:14;53:19 putting (2) 32:6;36:19 Q quarter (1) 61:17 queens (1) 19:21 quick (1) 37:18 quickly (1) 60:8 quite (1) 36:13 quorum (1) 5:4 R race (3) 9:17,21,25 racehorses (1) 53:5 races (7) 9:14;10:5, 14,24;34:25;35:2; 52:23 Racing (27) 4:8;5:8, 16;6:6;7:2;8:5;9:11; 11:21,22;12:4;13:3; 14:3;18:5,24;32:3,13; 33:6,9,20;34:21,23; 40:2,15,20;50:23; 52:23;62:25 rainfall (1) 21:17 raised (1) 51:16 ramp (4) 36:11;60:2,	record (3) $5:3;51:2$ 25 recorded (1) $51:23$ rectify (1) $66:11$ red (2) $17:10;26:9$ reduces (1) $44:18$ reference (5) $7:19;$ 15:21;31:25;33:1 referenced (2) $32:$ 48:13 referenced (2) $32:$ 48:13 referendum (1) 13 reflect (1) $5:3$ regarding (1) $41:12$ regions (1) $62:3$ regulation (3) $15:12;58:17$ regulations (4) $13:$ 14:19;29:19;48:17 regulator (1) $35:9$ regulator (1) $35:9$ regulator (2) $13:149:22$ reinforced (1) $38:17$ rejected (1) $50:22$ relates (1) $12:19$ relationship (1) 666 release (1) $9:24$ remarks (1) $5:7$

render (1) 64:20 renderings (3) 19:2, 23:6:33:14 11,16 rendition (1) 19:9 **2)** 16:7,9 repaired (1) 21:21 repairs (1) 46:11) 62:12; report (2) 14:10,17 representation (1) 23:14 15:23; representatives (2) :11;25:9; 12:14;14:11 9:21;57:25; request (3) 14:8;48:4; 63:24require (2) 27:16;43:4 required (3) 10:6;) 46:10 14:19;45:18 **)** 62:7 requirement (1) 27:16 **1)** 13:4 requirements (3)) 26:8 13:16;42:15;59:6 (1) 6:2 rescind (2) 45:25;46:4 **d (1)** 63:15 rescinding (1) 47:22 d (1) 44:13 reserve (1) 48:24 dation (3) reset (1) 47:5 :17;46:5 residence (1) 4:17 dations (1) residents (1) 58:25 resolution (1) 61:15 ded (1) Resort (2) 15:6;22:11 respond (2) 8:9;51:18 ding (1) responding (8) 8:7,12; 11:10,15;40:4,9; ds (2) 7:22; 50:24;51:5 responsible (2) 27:8,9 5:3:51:23. **Restaurant (1)** 19:5 restaurants (2) 15:20; **1)** 51:23 30:25 restore (1) 64:12 0:26:9 result (1) 20:17) 44:18 retaining (4) 21:18; (**5)** 7:19; 22:4;37:21;38:10 25:33:10,19 revenue (4) 24:24; (2) 32:11; 43:8;54:16;55:2 revenues (3) 25:2; n (1) 13:21 44:22;53:20 review (2) 13:7,14 **1)** 41:12 reviewed (1) 9:20 62:3 reviewing (1) 14:6 **1)** 43:9 revised (1) 54:7 (3) 15:18, revocation (3) 8:18, 21;10:18 s (4) 13:17; revoke (2) 10:10; :19:48:18 48:24 **1)** 35:9 revoking (1) 11:8 (2) 13:15; Reynolds (1) 63:14 Rhonda (3) 5:23;6:2, (1) 38:11 16) 62:7 Rhonda's (1) 6:8 50:22 Richmond (1) 45:17 12:19 Rickman (1) 50:5 p (1) 66:11 right (23) 15:8;17:25; 18:8,16,19;19:9,19; 22:9;23:2,13;24:21;) 4:16 26:19;29:21;34:15; 38:24;39:19;47:16;

Transcript of Proceedings October 15, 2024

seems (2) 33:11; 48:24:50:6:52:5:65:8. 15:66:17 60:24 right-hand (1) 17:7 send (1) 48:3 rise (1) 23:12 separate (1) 45:21 roll (2) 4:11;18:7 separately (1) 10:25 room (6) 14:4;19:14, **September (6)** 5:12; 6:25;7:16;8:5;27:9; 20;47:11;53:4,8 rooms (5) 16:16,17; 54:6 19:13,14;33:6 serious (1) 55:10 root (1) 58:10 serviced (1) 43:10 Rose (14) 12:23; service-level (1) 17:2 14:21;15:5,9;16:8; services (3) 14:5; 22:10;31:18;42:8; 17:24;29:13 set (2) 46:18;52:21 43:18;52:9;53:16; 55:8;56:23;60:17 seven (2) 6:6;63:13 Rose's (1) 13:25 several (2) 13:6;19:21 Shenandoah (1) 5:18 Rosie's (13) 15:6,15; 16:8;20:20;22:12,15; shooter (1) 27:21 25:12;36:6,16;37:11; show (2) 24:3,11 shut (1) 49:11 60:15;61:12,13 Route (1) 23:3 shuts (1) 47:3 run (1) 20:11 shutting (1) 56:9 running (6) 30:21,23; side (2) 14:15;17:7 31:13,19,20;62:16 sides (1) 18:22 Rutherford (1) 5:11 Siegel (22) 4:24,25; 7:10;9:2;30:11,19,24; S 31:4,12,16;32:18; 37:7;40:5,25;47:9,10; sadly (1) 27:20 49:7;51:2;60:21; safety (3) 26:16; 61:19:62:11.15 27:24:49:3 signage (3) 31:24; safety-related (1) 32:7;33:25 29:14 significant (3) 13:23; same (5) 30:18; 53:19;59:9 32:22;50:12;56:3,6 similar (2) 35:23;57:2 Sample (27) 14:20, simple (1) 44:20 23;15:2,4,4;30:2,3,14, simply (1) 47:25 22;31:2,9,14,20;32:6; **simulcast (3)** 14:4; 33:3,22:34:4:36:4: 25:5,8 simultaneously (1) 37:17,24;38:21; 39:15,20;57:6,13; 30:12 59:25;61:11 single (1) 19:20 Sand (1) 26:9 sitting (1) 19:12 Sarge (1) 63:14 situation (2) 10:7; **satellite (5)** 11:19; 58:21 12:2,22;39:24;42:3 sized (1) 16:19 saw (1) 53:11 skilled (1) 5:16 scale (2) 46:9;47:6 skills (1) 29:8 schedule (1) 22:6 slide (1) 14:22 sliding (1) 46:8 seafood (1) 16:11 second (11) 7:8,10; slot (3) 32:14,20; 9:3,5;12:9,11;41:2,3, 33:14 4;43:11;53:13 slots (1) 34:12 Secondly (1) 5:23 slow-moving (1) 49:10 Secretary (11) 7:11; small (2) 16:17;61:8 smart (1) 33:12 9:6;12:13;13:13; 41:5;45:4;47:13; smell (1) 32:21 48:19;49:9;50:5; soccer (2) 58:17,18 **soft (4)** 19:24;21:5,11; 51:14 section (1) 51:17 22:6 Security (4) 26:16,19; solely (1) 10:21 solution (2) 21:22; 29:13;30:4 seek (1) 12:25 49:25

Transcript of Proceedings October 15, 2024

PUBLIC HEARING	1		1	October 15, 2024
solve (1) 62:5	struggle (1) 37:20	15,17,19;44:4,9,19;	two (11) 18:10;19:18;	visual (1) 23:14
somebody (1) 34:14	studied (1) 49:23	45:3,6,17;48:5,6,7;	21:8;26:17;33:13;	voice (1) 64:9
someone (1) 26:3	stuff (1) 35:13	49:12;50:23	42:21;44:14;45:3;	volunteer (2) 26:13;
Sometimes (2) 33:5;	subject (1) 45:13	terminal-specific (1)	48:5,6;52:8	36:23
51:16	submissions (2) 13:8;	42:23	typically (3) 31:22;	voted (2) 63:21;64:7
soon (3) 42:6;61:16;	14:7	terms (1) 44:23	48:3;60:6	votes (1) 63:9
65:12	submitted (3) 10:3;	testing (2) 58:20;59:5	48.5,00.0	VRC (8) 6:17,22;7:17;
sorry (1) 25:24	12:20:40:2	third (2) 46:5;61:17	U	10:7;13:5;14:6;44:12,
south (1) 23:24	substation (1) 26:21	thorough (1) 13:7	.	24
Southern (2) 16:4,5	subtract (1) 43:4	though (3) 21:23;	Ultimately (1) 14:14	21
space (9) 16:20;	successful (1) 57:12	32:20;49:20	under (8) 10:6,9,11,	W
17:12,19;18:13;	successfully (1) 9:18	thought (1) 38:2	15;11:18;31:18;	
19:12,17;22:25;	suitability (1) 10:23	three (5) 21:8;51:12;	50:21;64:25	wagering (7) 11:20;
58:16,24	suite (1) 19:18	54:3,9;60:6	Understood (1) 33:22	12:3,22;13:21;32:16;
spaces (2) 16:18,23	suits (1) 17:4	threshold (3) 41:15;	Unfortunately (1) 34:8	39:25;42:3
speak (2) 55:16,19	summer (1) 12:21	42:6;43:20	unintended (1) 49:24	wagers (2) 42:25;43:4
special (1) 54:21	supervisor (1) 28:6	throughout (3) 18:25;	unique (3) 42:25;	wages (1) 28:4
specialist (1) 13:12	supervisors (2) 28:20,	28:22;30:7	46:18;56:23	waging (1) 13:2
specific (1) 14:8	24	tie (1) 33:13	unless (3) 46:9;55:18;	walking (1) 59:2
spend (1) 56:11	support (1) 6:9	tied (2) 10:8;61:9	56:21	wall (4) 22:4;37:21;
Spin (1) 16:5	supported (1) 57:24	tier (2) 41:20;43:16	unsuitable (1) 9:22	38:10,11
spirit (1) 52:13	supporting (1) 36:17	timeframe (1) 10:17	up (19) 5:24;32:7;	walls (1) 21:18
split (1) 44:8	sure (14) 20:6;22:3;	times (1) 58:9	33:13;34:13;36:2,11,	wants (1) 61:25
sponsored (1) 25:21	29:8;32:8;33:24;	Title (1) 27:7	13;38:3;39:11;42:21;	way (3) 22:2;34:17;
sports (6) 15:25;16:2;	34:24;35:6;39:2,3;	today (1) 43:18	46:22;52:21;56:2;	47:17
17:25;18:20;19:4;	46:15;47:10;48:11;	today's (2) 27:22;42:7	60:2,8,19;62:16;	weapons (1) 27:2
52:17	55:21;56:4	together (3) 18:23;	63:10;64:8	Wednesday (1) 19:24
spring (1) 9:17	surrounding (1) 62:2	33:14;36:19	upon (1) 18:15	week (1) 30:17
square (1) 16:17	system (3) 27:2;	told (1) 26:3	upscale (1) 22:11	weeks (3) 21:8;54:4,9
staff (11) 7:22;10:18;	32:23;44:21	took (2) 9:17;27:9	urge (1) 66:11	welcome (1) 39:15
13:5;14:6;27:17; 44:12,24;46:2;47:6;	Т	top (6) 18:8;19:3,10, 19;58:13;59:23	use (2) 58:18;64:6	weren't (1) 25:25
50:21;53:3	1	total (5) 15:17;17:22;	used (4) 35:5;46:7; 54:19;58:14	what's (2) 35:12;64:6 whenever (2) 35:3;
staff's (2) 13:14;14:16	table (2) 19:6;45:9	24:24;28:2;43:21	useless (2) 63:10;	37:25
stakeholders (1)	talk (2) 32:11;62:23	totality (1) 59:9	64:20	whole (2) 18:4;30:17
42:20	Tanner (17) 4:12,13;	tournament (1) 25:22	USTA (1) 5:17	wholeheartedly (1)
stand (3) 5:24;15:24;	7:5;9:5;11:11;29:24;	tower (1) 18:12	utilities (3) 20:9,11;	35:13
64:8	40:7;41:3;47:18;	town (13) 13:19;	38:7	William (2) 25:20;
standard (3) 19:19;	48:8;49:4;50:25;	17:18;24:7;26:6,22,	utilize (1) 31:14	27:12
29:19;57:20	59:14,17,21;60:20;	23;28:11;36:8,17;	utilizing (2) 20:19;	win (1) 53:8
start (2) 8:17;58:10	65:24	58:23,24;59:7,13	58:24	windows (1) 18:21
started (2) 54:5,15	Taste (1) 25:20	track (2) 51:14;57:20		wish (2) 6:14;66:3
state (3) 22:24;32:8;	Tastic (1) 16:10	tracking (2) 42:25;	V	withhold (1) 10:23
56:17	tax (11) 24:22;41:13,	44:18		within (6) 10:17;
states (2) 31:8,10	20;42:11,25;43:8,14;	traditional (1) 32:14	vary (1) 48:5	14:17;21:7;26:18;
stating (1) 10:4	44:22;45:2;46:8,8	trafficking (2) 26:12;	VEA (1) 54:15	45:11;52:2
status (1) 41:12	taxation (2) 42:23;	27:15	venue (3) 10:14;14:2;	without (1) 16:9
statutes (2) 42:13;	43:12	trails (1) 59:2	66:8	word (2) 24:18,20
46:19 statutory (3) 42:14;	taxed (5) 41:22;43:22,	train (1) 20:19 trained (2) 30:5,6	venues (2) 16:3;21:10	work (5) 20:4;22:2; 47:15;49:21;50:17
44:17;45:12	24;44:6,7 taxes (2) 25:3,5	training (9) 20:20;	versus (2) 32:14;54:4 VGCA (1) 9:23	working (2) 5:21;
Steeplechase (1) 9:20	taxing (1) 47:20	27:4,6,21;28:18;	VGCA's (2) 10:13,21	21:21
steps (2) 28:8;44:23	team (17) 6:10;20:4,	29:12,15,25;30:9	Vice (1) 4:12	workplace (1) 27:24
stifle (1) 64:19	21;21:3;26:13,20;	transcripts (1) 7:21	violence (1) 27:24	wrong (1) 54:24
			Virginia (27) 4:8;5:8;	
still (4) 32:6:56:3.5.12	27:6.13.18:28:3:	transparent (1) 44:20		
still (4) 32:6;56:3,5,12 stipulated (1) 13:16	27:6,13,18;28:3; 29:10;30:8,10;32:17;	transparent (1) 44:20 Travis (1) 50:5		Y
still (4) 32:6;56:3,5,12 stipulated (1) 13:16 Store (1) 16:4	27:6,13,18;28:3; 29:10;30:8,10;32:17; 33:24;36:21;39:2	transparent (1) 44:20 Travis (1) 50:5 tried (1) 62:4	6:5,25;8:5,18,22;	Y
stipulated (1) 13:16	29:10;30:8,10;32:17;	Travis (1) 50:5 tried (1) 62:4 true (1) 63:15		Y year (16) 9:14;24:21;
stipulated (1) 13:16 Store (1) 16:4	29:10;30:8,10;32:17; 33:24;36:21;39:2	Travis (1) 50:5 tried (1) 62:4	6:5,25;8:5,18,22; 9:11,12;10:9;11:8;	
stipulated (1) 13:16 Store (1) 16:4 straightforward (1) 11:5 street (1) 19:8	29:10;30:8,10;32:17; 33:24;36:21;39:2 ten (2) 56:21;59:3 terminal (7) 41:14,24; 42:24;43:2,3,20;46:7	Travis (1) 50:5 tried (1) 62:4 true (1) 63:15 trust (1) 47:12 try (2) 33:24;60:4	6:5,25;8:5,18,22; 9:11,12;10:9;11:8; 12:24;15:7,19;22:19; 23:4;28:17;31:7; 32:24;35:6;41:17;	year (16) 9:14;24:21; 25:6;26:4;28:23; 36:6;54:6,16,19;
stipulated (1) 13:16 Store (1) 16:4 straightforward (1) 11:5 street (1) 19:8 strong (1) 17:4	29:10;30:8,10;32:17; 33:24;36:21;39:2 ten (2) 56:21;59:3 terminal (7) 41:14,24; 42:24;43:2,3,20;46:7 terminals (25) 14:3;	Travis (1) 50:5 tried (1) 62:4 true (1) 63:15 trust (1) 47:12 try (2) 33:24;60:4 trying (1) 49:14	6:5,25;8:5,18,22; 9:11,12;10:9;11:8; 12:24;15:7,19;22:19; 23:4;28:17;31:7; 32:24;35:6;41:17; 43:22;44:24;53:5;	year (16) 9:14;24:21; 25:6;26:4;28:23; 36:6;54:6,16,19; 59:24,25;60:6;61:18;
stipulated (1) 13:16 Store (1) 16:4 straightforward (1) 11:5 street (1) 19:8 strong (1) 17:4 structure (2) 41:20;	29:10;30:8,10;32:17; 33:24;36:21;39:2 ten (2) 56:21;59:3 terminal (7) 41:14,24; 42:24;43:2,3,20;46:7 terminals (25) 14:3; 40:15,20;41:13,19,	Travis (1) 50:5 tried (1) 62:4 true (1) 63:15 trust (1) 47:12 try (2) 33:24;60:4 trying (1) 49:14 tune (1) 46:13	6:5,25;8:5,18,22; 9:11,12;10:9;11:8; 12:24;15:7,19;22:19; 23:4;28:17;31:7; 32:24;35:6;41:17; 43:22;44:24;53:5; 55:25;65:7;66:14	year (16) 9:14;24:21; 25:6;26:4;28:23; 36:6;54:6,16,19; 59:24,25;60:6;61:18; 62:13,17;66:7
stipulated (1) 13:16 Store (1) 16:4 straightforward (1) 11:5 street (1) 19:8 strong (1) 17:4	29:10;30:8,10;32:17; 33:24;36:21;39:2 ten (2) 56:21;59:3 terminal (7) 41:14,24; 42:24;43:2,3,20;46:7 terminals (25) 14:3;	Travis (1) 50:5 tried (1) 62:4 true (1) 63:15 trust (1) 47:12 try (2) 33:24;60:4 trying (1) 49:14	6:5,25;8:5,18,22; 9:11,12;10:9;11:8; 12:24;15:7,19;22:19; 23:4;28:17;31:7; 32:24;35:6;41:17; 43:22;44:24;53:5;	year (16) 9:14;24:21; 25:6;26:4;28:23; 36:6;54:6,16,19; 59:24,25;60:6;61:18;

53:6;56:21;59:3;63:5,	21 (1) 24:13	
14	21st (1) 20:2	
yesterday (2) 20:14; 38:23	231,000 (1) 25:5 23rd (1) 19:25	
young (1) 61:22	26 (1) 9:15	
	26th (1) 9:22	
Z	28th (1) 5:12	
zoning (1) 24:18	29 (1) 25:3	
Zoning (1) 24.10	3	
1		
1 (3) 22.2.24.21	3 (1) 34:18 3,000 (7) 41:14,19,22;	
1 (2) 23:3;24:21 1,150 (1) 17:13	42:4,10;43:19;44:8	
1,200 (2) 45:16,19	3,300 (1) 16:16	
1,452 (1) 43:16	30 (2) 46:13;47:4	
1,609 (1) 15:20	31 (1) 27:7	
1,650 (3) 14:2;15:12;	33 (1) 43:20	
17:22 1,800 (1) 15:18	4	
1.25 (3) 41:23;43:24;	-	
44:6	40 (3) 13:17;44:6;	
1.6 (4) 24:12;41:25;	46:21	
43:22;44:7 10 (2) 25:4;52:2	45-minute (1) 23:17 47 (1) 13:17	
100 (2) 28:5;49:11	480 (1) 28:3	
100-page (1) 7:20	4th (2) 9:15,18	
102 (1) 16:16		
11 (1) 22:17	5	
1197 (1) 40:16 1248 (1) 40:16	5,000 (2) 41:19;44:3	
12th (3) 6:25;7:16;8:5	500 (1) 17:20	
14th (1) 39:11		
15 (2) 4:2;63:5	6	
150 (1) 15:15 15th (1) 4:7	60 (3) 4:17;44:5;	
16 (1) 63:5	46:21	
1609 (2) 19:4,11	67 (1) 43:23	
171 (1) 16:13		
175,000-square-foot (1)	7	
15:10 195 (1) 25:2	7 (1) 58:13	
1999 (1) 63:2	7th (4) 39:8,13;53:25;	
1st (2) 54:6,8	54:2	
2	8	
<u> </u>	0	
2 (2) 25:8;34:18	80 (1) 46:23	
2,000 (2) 41:24;44:8	•	
2,500 (1) 16:22	9	
2.2 (1) 25:7 20 (2) 9:15;46:23	99 (1) 34:9	
2019 (1) 13:22	•• (1) 5 1.9	
2020 (5) 40:17,21;		
41:16;42:17;44:17		
2023 (1) 25:19		
2024 (11) 4:2,7;5:12; 6:25;7:16;8:5;9:13;		
10:19,22;11:9;25:18		
2025 (4) 10:24;54:20,		
23,23		
2026 (1) 55:3		
2027 (1) 55:3		